

Get involved in EP4A: *European Partnerships for Apprenticeships*

Capacity Building Study Visit

Participant Study Pack



Project No. 572663-EPP-1-2016-1-HR-EPPKA3-SUP-APPREN
Grant Agreement 2016-2017 /001-001-572663-EPP-1-2016-1-HR-EPPKA3-SUP-APPREN





Contents

	Page
Introduction to EP4A	3
■ EP4A Aims & Objectives	4
Introduction to WP3 Capacity Building	6
Introduction to the UK Education system	8
Apprenticeships and the UK Vocational, Education and Training systems	9
UK Apprenticeships: an overview	11
 Apprenticeships: Accreditation, Quality Assurance & Standardisation 	13
David Garcia – Creative Apprenticeships in the UK	15
 Apprenticeship Levy 	17
Case Study 1: MiddletonMurray	18
Case Study 2: CareerWise	21
Case Study 3: Fashion Enter	24
Case Study 4: 15billionebp	26
Modern techniques on lobbying, advocacy and partnerships in the Apprentic sector: how to effectively reach out to SMEs	ceship 30
Apprenticeship Training Agency (ATA)	36
Annexes	37
 ANNEX 1: Multi-Planning Review – Feedback Record 	37
 ANNEX 2: Multi-purpose Evidence Record 	38
 ANNEX 3: Contract of employment – Apprenticeship 	40
 ANNEX 4: Training Needs Analysis – for employers 	42
 ANNEX 5: Mathematics Initial Assessment Level 1 	47
 ANNEX 6: English Initial Assessment Level 1 	54
 ANNEX 7: 15billion Work Week Annual Report 2015/2016 	62
 ANNEX 8: FASHION ENTER Apprenticeships Qualification Example 	73
 ANNEX 9: Introduction to the British education system 	75



Introduction to EP4A

The European Union Erasmus+ project Get involved in EP4A: European Partnerships for Apprenticeships brings together intermediary organisations and VET stakeholders to build capacities of intermediary bodies such as chambers of commerce, industry, trades and crafts supporting apprenticeships in SMEs and to support strong partnerships with social partners and other relevant stakeholders such as chambers and various competent institutions.

The project's overall objective is "to contribute to the increased employability of young people in the partner countries" enabling them to meet the Europe 2020 and respective national targets.

The project specific objective is to promote apprenticeships by building partnerships between intermediary bodies, companies, VET providers, public authorities and social partners in project countries.

Apart from establishing partnerships between businesses, VET providers and intermediary organisations together with public authorities and social partners with the aim of getting more SMEs involved in apprenticeships; the project will enhance the awareness of the benefits of apprenticeships among target SMEs through the implementation of tailor made attractiveness campaigns.

The main target group are SMEs with no or limited experience in apprenticeships. This project will also involve public authorities such as ministries and VET agencies, VET providers, student and parent associations, social partners and other related key stakeholders.

This project is expected to generate wide and high quality impact on SME level. SMEs will be able to co-shape WBL-reform within the Apprenticeship Partnership structures and thus contribute to the modernisation, attractiveness and better accessibility of apprenticeships; benefit from better awareness and advisory services on apprenticeship programmes (planned and existing) and be recognised and awarded for recruiting apprentices. Thus, the supply, quality and attractiveness of apprenticeships will be improved in all four partner countries.

Project Background

Tackling labour force skill mismatches and increasing the employability of young people are common challenges across many European countries, including Croatia, the UK, Slovakia & Serbia. There is strong evidence that work-based learning, particularly apprenticeship helps to equip young people with the skills that can improve their employability and ease the transition from school to work. Expansion of apprenticeships is therefore one of Europe's top priorities in the period 2015-2020.Yet, many SMEs are reluctant to recruit apprentices due to various factors, incl. internal shortfalls, burdensome or incomplete regulatory frameworks and inadequate awareness of the real benefits of work-based learning (WBL) for companies. All project countries have recently launched policy reforms aiming at further promoting apprenticeship programmes in line with the policy objectives of EU 2020, ET2020, the Bruges Communique and the "Riga Conclusions", incl. related national target commitments.



The EP4A project aims to promote apprenticeships by building partnerships between intermediary bodies, companies, VET providers, public authorities and social partners in project countries.

Project Objectives

Project specific objective will be attained through **two main results:**

- Partnerships between businesses, VET providers and intermediary organisations together with public authorities and social partners are built and/or further strengthened with the aim of getting more SMEs involved in apprenticeships; and
- Awareness of the benefits of apprenticeships enhanced among target SMEs through the implementation of tailor made attractiveness campaigns.

Main Target Group

The main target group are SMEs with no or limited experience in apprenticeships. Main project activities:

- Analyzing of country contexts, SMEs needs and European best practices in the field of apprenticeships
- Enhancing professional capacities of intermediary bodies/project partner organizations' staff to support partnership building and promote apprenticeships to SMEs via training workshops, study visits and peer learning, and elaborate on of SMEs Apprenticeship Guides;
- Organizing series of partnership building workshops, round-tables and meetings
- Developing partnership building Road Maps for Croatia, Slovakia and Serbia (UK partner with an advisory role)
- Preparing and signing Memoranda of Understanding underpinning the operation of
- Apprenticeship Partnership structures in Croatia, Slovakia and Serbia (UK partner with an advisory role)
- Implementing Apprenticeship Awareness Campaigns

Introducing Help desk lines to assist SMEs to engage in apprenticeships

- Organizing info days for SMEs to promote apprenticeships
- Developing a "Trademark" for SMEs engaging in the provision of apprenticeships in Croatia, Slovakia and Serbia
- Organizing an International Conference in Zagreb to promote knowledge transfer, disseminate project work and promote the idea of a Danube Alliance of Apprenticeships

Expected Impact

The project will have a major impact on the target group (SMEs) both in short and long term contributing to the increased awareness and supply of apprenticeships in all four countries.



Though primarily targeting SMEs with no or some experience in apprenticeships, project work will entail a multi -layered impact in an effort to ensure sustainability by means of including all major VET stakeholders.

More specifically, **the project's short-term impact** on SMEs will entail the following elements:

- Active engagement in policy dialogue and policy-making: The inclusion of SMEs in the building and works of structured social dialogue platforms such as the foreseen and established Apprenticeship Partnerships will provide for an increased "bottom-up" perspective which will be anchored on learning the lessons out of real experiences before embarking on large scale interventions, including regulatory changes, where deemed necessary;
- Increased awareness of benefits of taking apprenticeships, related responsibilities and available incentives resulting from tailor-made and needsresponsive attractiveness campaigns and guidance toolkits;
- Strengthened collaboration with other key VET stakeholders and increased understanding of respective roles and responsibilities of each key player i.e., the State, chambers, schools, VET providers, and trade unions, at national, regional and local levels: decision-making, implementation, advisory and control:
- Better quality of WBL-related advisory and counselling services for SMEs as a consequence of strengthened capacities of their respective professional business support organisations such as chambers;
- Recognition and award for companies that provide quality apprenticeships ("Trademark");
- Increased awareness of good European practice and knowledge transfer in the field of apprenticeships by means of exposure of SMEs management to peer learning on successful apprenticeship schemes and latest European initiatives and platforms.

The long term project impact is expected to lead to:

- Increased supply of apprenticeships in all four countries resulting from effective policymaking decisions and concrete actions plans produced, incl. under the aegis of Apprenticeship Partnerships;
- Increased social responsibility of SMEs by means of enhanced understanding and recognition of the importance of apprenticeships to a skilled labour force;
- Strengthening of the WBL and apprenticeships systems in all four countries
 resulting in a better matching of skills as a result of in-house training, increased
 production, new knowledge and perspectives from apprentices;
- Increased competitiveness of SMEs at national and European level as a result of enhanced quality and employability of future labour force due to anticipated better collaboration between schools and companies;
- Enhanced standing and recognition of SMEs as a good employer, and more broadly among their clients, suppliers and other key stakeholders.

The presence of the **public authorities**, **intermediary bodies**, **& VET providers with credibility** - being partners with direct influence in policy making and implementing responsibilities - will play a crucial role in reaching a high impact for the project results and for ensuring project sustainability and long lasting impact. Project impact will also reach the European level via the sharing of products with EU level knowledge institutions such as CEDEFOP and ETF and apprenticeship networks such as EAfA.



Introduction to WP3 Capacity Building

Key objectives

EP4A: Work Programme 3 Capacity Building enhances the current skills and knowledge of relevant human resources in Croatia, Serbia and Slovakia to:

- Support the building and workings of Apprenticeship Partnerships (through trainings and exposure to good practices and techniques on advocacy, lobbying, negotiations, brokering agreements); and
- Enable them to effectively reach out SMEs (design and implementation of attractiveness measures).

Components:

- 1 vivid, interactive and dynamic 5-day knowledge transfer study visit to London March 2017
- Advocacy training workshops in Croatia, Serbia and Slovakia May 2017

3 Advocacy training workshops (2 days):

- Croatia (30 people from national & regional levels)
- Slovakia (15 people)
- Serbia (15 people)

Advocacy training workshops aim to:

Enhance the skills of designate Public Relations (PR), help-desk officers and apprenticeship promotion agents to:

- Effectively promote the benefits of apprenticeships vis-à-vis SMEs, counsel and advise clients:
- Design and implement attractiveness campaigns targeting SMEs;
- Training will also be extended to VET experts employed in the partner organisations and focus on strengthening their lobbying and negotiation skills as well as partnership formation and coordination capabilities.

The EP4A UK Study Visit involved: a 5-day knowledge transfer study visit to London in March 2017 which aimed at exposing key staff from partner organisations (18 in total) to 3 key Apprenticeship elements:

- 1. Understand the workings of exemplar Apprenticeship Partnership structures linking together businesses and their employees with schools and colleges;
- Modern techniques and approaches on lobbying, advocacy, partnership organisation and coordination, as well as communication with a diverse range of actors in the field of apprenticeships, with particular focus on how to effectively reach out to SMEs with no or some prior experience in offering work-based learning; and
- 3. Successful cases of apprenticeship programmes steered by Apprenticeship Partnership organisations such as the Education Business Partnerships (site-visits at selected SMEs).

UK Study Visit objective

The planned 5-day Study Visit to London had three objectives:



- To expose European Delegates to the workings of exemplar Apprenticeship Partnership structures linking together businesses and their employees with schools and colleges such as the Education Business Partnerships-EBPs organisations;
- To acquaint European Delegates with modern techniques on lobbying, advocacy, partnership organisation and coordination, as well as communication with a diverse range of actors in the field of apprenticeships, with particular focus on how to effectively reach out to SMEs with no or some prior experience in offering workbased learning;
- To carry out site-visits at selected SMEs to acquaint participants on successful cases of apprenticeship programmes steered by the partnerships organisations such as the EBPs.



Introduction to the UK Education system

The UK's education system is different depending on which country (England, Wales, Scotland and Northern Ireland) that a pupil, student or learner is based in. The UK educational structure is divided into:

- Primary
- Secondary
- Tertiary and Further Education

State schools (Local Authority managed institutions) are free for all pupils. Independent schools are also available throughout the primary, secondary and tertiary levels of education.

Pupils start school when they are turn 5 years of age; however, there also exist a range of pre-nursery and pre-school options available to children in the UK.

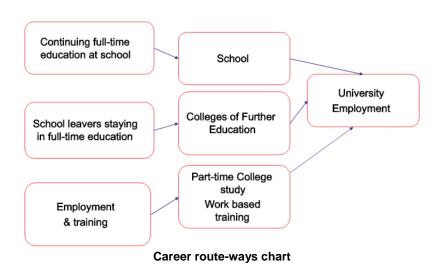
The official age for when a young person can leave school in England is 18. However, a pupil can choose between: full-time education; an apprenticeship; a traineeship; or 20 hours of more a week working or volunteering, while attending part-time education or training.

In Scotland, a pupil can leave school at the age of 16, if they turn 16 between 1st March and 30th September after 31st May. However, if a pupil does not turn 16 until between 1st October and 28th February, then they must remain in school until the Christmas holidays of that school year.

In Wales, pupils can leave school on the last Friday in June as long as they will turn 16 by the end of that school year's summer break.

In Northern Ireland, if a pupil turns 16 during the school year (1st September to 1st July), they may leave school after 30th June. However, if they turn 16 between 2nd July and 31st August, a pupil must stay in school until 30th June of the following year.

The below diagram indicates the possible route-ways available in the UK:



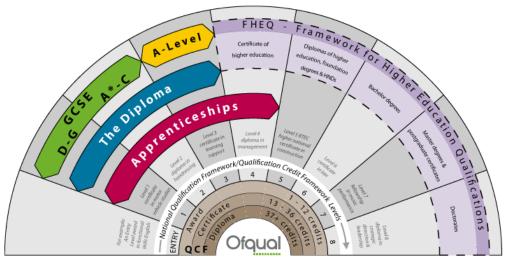
Furthermore information on the British Education system is available in Annex 9.



Apprenticeships and the UK Vocational, Education and Training systems

The VET system is structured differently in each country within the United Kingdom, because power is devolved:

- **England:** VET is managed by Department for Education (DfE).
- Wales: VET is managed by the Department for Children, Education, Lifelong Learning and Skills
- Northern Ireland: VET is managed by the Department for the Economy.
- Scotland: VET is managed by the Minister for Education and Young People and the Minister for Enterprise, Transport and Lifelong Learning. This is further overseen by the Scottish Executive Education Department (SEED) and the Scottish Executive Enterprise and Lifelong learning Department (SEELLD).



Ofqual National Framework in England and Wales

The below diagram provides guidance on how the wider frameworks in England, Wales, Northern Ireland and Scotland:

- National Qualifications Framework for England, Wales and Northern Ireland.
- Credit and Qualification Framework for Wales
- National Framework of Qualifications for Ireland
- The Scottish Credit and Qualifications
- Framework for higher education qualifications in England, Wales and Northern Ireland

See below the Ofqual comparison table for further guidance on the different National Frameworks and levels of qualifications in the United Kingdom:



Main Stages of education / employment	Qualifications and Credit Framework/National Qualifications Framework for England, Wales and Northern Ireland www.ofguid.gov.uk Level		Credit and Qualification Framework for Wales www.cofw.net		National Framework of Qualifications for Ireland www.rfq.io		The Scottish Credit and Qualifications Framework www.scql.org.uk		Framework for higher education qualifications in England, Wales and Northern Ireland www.qas.ac.uk/academicinfrastructure/theq Level	
Professional or postgraduate education,	8	Vocational Qualifications Level 8	8	Doctoral Degrees	10	Doctoral Degree Higher Doctorate	12	Professional Development Awards Doctoral Degrees	8	Doctoral Degrees
research or employment Higher education	7	Fellowships NVQ Level 5 Vocational Qualifications Level 7	7	Master's Degrees Integrated Master's Degrees Postgraduate Diplomas Postgraduate Certificate in Education (PGCE) Postgraduate Certificates	9	Master's Degree Postgraduate Diploma	11	SVQ Level 5 Professional Development Awards Postgraduate Diplomas Master's Degrees Integrated Master's Degrees Postgraduate Certificates	7	Master's Degrees Integrated Master's Degrees Postgraduate Diplomas Postgraduate Certificate in Education (PGCE) Postgraduate Certificates
Advanced skills training	6	Vocational Qualifications Level 6	6	Bachelor's Degree with Honours Bachelor's Degrees Professional Graduate Certificate in Education (PGCE) Graduate Diplomas	8	Honours Bachelor Degree Higher Diploma	10	Bachelor's Degrees with Honours Professional Development Awards Graduate Digloma Graduate Certificates Bachelor's/Ordinary Degrees	6	Bachelor's Degrees with Honours Bachelor's Degrees Professional Graduate Certificate in Education (PGCE) Graduate Dictomas
Entry to professional graduate employment		NVQ Level 4	Found Found (Diplo	Graduate Certificates Foundation Degrees	7	Ordinary Bachelor Degree	9	Professional Development Awards SVQ Level 4 Graduate Diplomas Graduate Certificates		Graduate Certificates Foundation Degrees
Specialised education and training	5	Higher National Diplomas (HND) Higher National Certificates (HNC) Vocational Qualifications Level 5		Diptomas of Higher Education (DipHE) Higher National Diplomas (HND)		Advanced Certificate	8	Higher National Diplomas (HND) SVQ Level 4 Professional Development Awards Diplomas of Higher Education (DipHE)	5	Diplomas of Higher Education (DipHE) Higher National Diplomas (HND)
	4	Vocational Qualifications Level 4	4	Higher National Certificates (HNC) Certificates of Higher Education (CertHE)	6	Higher Certificate	,	Professional Development Awards Higher National Certificates (HNC) Certificates of Higher Education	4	Higher National Certificates (HNC) Certificates of Higher Education (CertHE)
Qualified/Skilled worker Entry to higher education Completion of secondary education	3	NVQ Level 3 Vocational Qualifications Level 3 GCSE AS and A Level Advanced Diplomas	3	NVQ Level 3 Vocational Qualifications Level 3 GCSE AS and A Level Wish Baccalaureate Qualification Advanced	5	Level 5 Certificate Leaving Certificate	6	(Certifi) SVQ Level 3 Advanced Highers Highers Highers SVQ Level 3 Professional Development Awards National Progression Awards National Certificates		
Progression to skilled employment Continuation of secondary education	2	NVQ Level 2 Vocational Qualifications Level 2 GCSEs at grade A* - C ESOL skills for life Higher Diplomas Functional Skills Level 2 (English, mathematics & ICT)	2	NVQ Level 2 Vocational Qualifications Level 2 Welsh Baccalaureate Qualification Intermediate GCSEs grade A* - C	4	Level 4 Certificate Leaving Certificate	5	Intermediate 2 Credit Standard Grade SVQ 2 National Progression Awards National Certificates		
Secondary education initial entry into	1	NVQ Level 1 Vocational Qualifications Level 1 GCSEs at grade D = G ESOL skills for life Foundation Diplomas Functional Skills Level 1 (English, mathematics & ICT)	1	NVQ Level 1 Vocational Qualifications Level 1 GCSEs at grade D-G Welsh Baccalaureate Qualification Foundation	3	Level 3 Certificate Junior Certificate	4	Intermediate 1 General Standard Grade Scottish Vocational Qualifications (SVQ) 1 National Progression Awards National Certificates		
employment or further education	90.0	Entry Level Certificates (sub levels 1 - 3) ESOL skills for file Functional Skills Entry Level (English, mathematics & ICT)	EntryLevel	Entry Level Certificate (sub levels 1 – 3)	2	Level 2 Certificate	3	Access 3 Foundation Standard Grades National Progression Awards National Certificates		
	Entry				,	Level 1 Certificate	2	Access 2 National Progression Awards National Certificates		
Qualifications can be taken at any age in order to continue or return to training						Level 1 Certificand	1	Access 1		

Ofqual comparison table



UK Apprenticeships: an overview

A brief history of the UK's Apprenticeships systems

Apprenticeships in the UK, particularly in England have their origins in the medieval craft guilds in the Middle Ages. By the Tudor period, apprenticeships were seen as an acceptable form of training. As well as craft training, the master of the apprentice was also responsible for the "latter's moral welfare; and gave him board and lodgings"(House of Commons: a short history of apprenticeships in England: from medieval craft guilds to twenty-first century link).

The first national apprenticeship system was established in 1563 by the Statute of Artificers, which set the official apprenticeships' terms and conditions, similar to the UK apprenticeship minimum standards today. Apprenticeship popularity in the craft sectors declined in the early nineteenth century due to the bad conditions in factories and perceived exploitation of apprentices. However, apprenticeships in professions and certain industries (engineering, shipbuilding, plumbing, electrical work) became more popular.

Growth continued throughout the century, the result being by 1960s over 30% of boys left school to become apprentices. However, the overall quality of apprenticeships was coming into question. This resulted in a decline, with half as many apprentices in employment in 1995 compared to 1979.

The UK current apprenticeships were launched in 1993. Entitled Modern Apprenticeships, apprentices were officially recognised as employee and were allowed to claim a proper wage for their work. Apprentices could be aged up to 25 years old. Furthermore, the relationship included a written agreement between apprentices and employers; the qualification became the focus, instead of the length of time, and the apprenticeship was a minimum of Level 3 qualification, equal to A-levels. This was soon followed by the Level 2 programme (equal to GCSEs) called the National Traineeship, which intended to be a progression route for would be apprentices who were not ready for a Level 3 qualification.

By 1998 over 250,000 people in England and Wales were on a Modern Apprenticeship. The businesses involved were SMEs with few employees. Key sectors included: Engineering; Retailing; Business Administration etc.

Eventually, the National Traineeship programmes became Foundation Modern Apprenticeships. Level 3 Modern Apprenticeships became Advanced Modern Apprenticeships.

These changes were soon followed by the development of national frameworks for each sector qualification, ensuring their existed a minimum recognised standard throughout Apprenticeship training providers.

By 2004, a re-brand of apprenticeship programmes took place again, with the creation of Advanced Apprenticeships (Level 3 upwards) and Apprenticeships (up to Level 2 and later called Intermediate Apprenticeships). The Upper age limit of 25 was removed.

Furthermore, pre-apprenticeships were created for young people not ready for a full apprenticeship programme. Young Apprenticeships for 14-16 year olds were also launched in schools.



This was soon followed by the government's apprenticeship offer: where the UK had a duty to provide an apprenticeship place for every qualified young person aged 16 to 19, who wished to complete one. However, this was never implemented due to changes in the political landscape.

With the arrival of a new Government, Higher Apprenticeships were launched, equal to foundation degrees. The Young Apprenticeship scheme ended. An Employer incentive grant was launched for small firms wishing to hire 16 to 24 year old apprentices. The Employer incentive scheme equalled £1,500 per Apprentice outside of London, or £3,000 for London SMEs

Between 2009-2012, apprenticeships doubled following the launch of apprenticeships for the 25 plus.

In 2012, new minimum standards were put in place which stated that an apprenticeship must last at least 12 months, offer 30 hours' employment a week and a minimum amount of guided learning. Maths and English through Functional Skills qualifications also became a requirement for those apprentices' who had not earned a level 2 (GCSE level) in these subjects.

Changes to the UK's Apprenticeships programmes continue. Following the Richard Review of Apprenticeships, a new funding system is piloted throughout the UK, which will see employers being put in charge or the design of apprenticeship schemes and the funding available.

UK Apprenticeships – defined

In the UK, an apprenticeship is employment, which includes work-based training allowing an apprentice to earn while they learn, and gaining a nationally recognised qualification. In the UK, Apprenticeships take between one and five years to complete and are available in 1,500 occupations across 170 industries varying from construction to manufacturing through to IT and the creative and digital sectors.

Apprenticeship qualification levels depend on an apprentice's current skill level and qualifications. Apprenticeships have equivalent educational levels to more traditional forms of qualifications:

Name	Level	Equivalent educational level
Intermediate	2	5 GCSEs passes at grades A* to C
Advanced	3	2 A level passes
Higher	4,5,6 and 7	Foundation degree and above
Degree	6 and 7	Bachelor's or Master's degree

The UK Apprenticeship structure includes three key elements:

- Employment
- On-the-job & off-the-job training
- Industry-recognised Qualification (including Functional Skills, where applicable)

In some instances, a final assessment will take place at the end of a programme to assess the apprentice's ability and competence in their job role.



Apprenticeships – Qualification

Apprenticeship Qualifications utilised the Qualifications and Credit Framework or QCF. It replaced the UK's National Qualifications Framework (NQF) in 2015. It recognises qualifications and units by awarding 'credits'. Credits can be collected, and eventually builds into a qualification, at the learner's own pace. QCF qualifications are regulated by Ofqual in England, DCELLS in Wales and CCEA in Northern Ireland. As discussed earlier in this report, Scotland utilises a different regulation system.

Each unit equals a certain level of credits. Complete enough credits and the Apprentice can gain their qualification. QCF qualifications are available from Entry Level to Level 8.

The QCF system is also broken down into three types of qualifications:

- Awards
- Certificates
- Diplomas

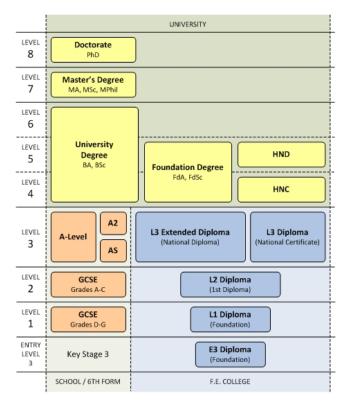
Туре	Credits	Learning hours
Award	1 to 12 credits	10 to 120 hours
Certificates	13 to 26 credits	130 to 260 hours
Diplomas	37 credits +	261 hours +

Apprenticeships: Accreditation, Quality Assurance & Standardisation

Quality is a key element of QCF. A unit and qualification is designed by an Accrediting body, and includes several layers of quality assurance through assessments.

In order for an Apprenticeship provider to deliver a qualification, they must be assessed by an accrediting body. The Apprenticeship provider must have staff qualified to deliver the programme. Qualified staff include: Assessors, who are responsible for the delivery and assessment of learners work; the IQA (an Internal Verifier, who holds an Internal Quality Assurance qualification or its equivalent) is responsible for Standardisation, checks the learners work, ensures that the Assessor is correct in both their assessments and support of a learner; this is followed by a EQA (External Verifier) visit from the Accrediting body checking both Apprenticeship provider's overall quality, again through assessing the IQA and Assessors assessment of learners' work.





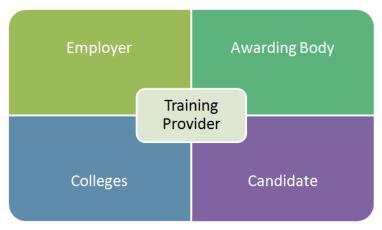
QCF Levels against the wider VET sector (Accredited Qualification website)



David Garcia – Creative Apprenticeships in the UK.

The Current status of Apprenticeships in the UK and recent changes to the sector.

Building on the presentation of Sheniz Tan, the current status of the Apprenticeship programme in UK is called the Apprenticeship Framework. The apprenticeship framework is a structure in which several agents are involved:



Apprenticeship Framework

The Awarding Body Is the Agency in charge and authorised by the Department of Education to deliver qualifications according to the National Qualification Framework. The Employer is intended to provide a safe environment for the Candidate and contribute to his/her training and education in all the aspects contained within the framework.

Colleges are the institutions who receive the contract from the Department of Education, and either deliver themselves acting as Training provider or in most cases subcontract the provision to a training provider and maintain the Quality Assurance function.

The candidate is the person who becomes an apprentice under the framework. The candidate signs 2 contracts, one with the training provider and one with the employer. The Training providers in charge of the delivery of all the aspects of the framework and are responsible for the wellbeing of the candidate.

The principal elements of this framework:



Principle elements of the framework

More details about the former apprentice framework can be found at the Federation for Industry Sector Skills & Standards <u>website</u>:



From May 2017 (piloted since Summer 2016), a new scheme has been launched by UK's education authorities in close dialogue with UK Industry, to tackle and improve problems identified in the delivery of the Apprentice framework. The new structure is called the **Apprenticeship Standards**:

"The new standards put employers in control of designing apprenticeships, so people are equipped with the skills that meet the needs of their organisation. The reforms are:

- Replacing the existing complex frameworks with short, simple, accessible apprenticeship standards describing the skills and knowledge that an individual needs to be fully competent in an occupation; and written by employers in a language they understand.
- Improving the quality of apprenticeships through higher expectations of English and Maths, more rigorous testing to ensure the apprentice is fully competent and raising aspirations for apprentices by introducing grading at the end of the apprenticeship.
- Giving employers control of the funding so that they become more demanding customers."

For more information, read the Employer Reform Factsheet linked below:

Employer Reform Factsheet

In the Apprenticeship Standards the structure changes drastically mainly in terms of "who defines and determines the content or the training, and how this content is established. The awarding body disappears as main agent for this function which is now taken by what is called Apprentice Trailblazers: Consortiums participated by all the stakeholders of the different sectors and professions who create the content following a established procedure of dialogue and implementation."

Further information about this process, read the Institute for Apprenticeship's Guide for trailblazers:

'How to' guide for Trailblazers

For a full list of current apprenticeship standards approved and those in development, please visit:

Current Apprenticeship standards

One of the main aspects that have changed within the apprenticeship sector and the most controversial one in terms of policies, has been the funding aspect with the introduction of the Apprenticeship Levy, compulsory for all large employers in the UK, and at the same time the most celebrated change in the system is the apprenticeship service:

Apprenticeship funding: how it will work



Apprenticeship Levy

The Apprenticeship Levy is part of a new financial structure of Apprenticeship programmes. Whereas previously Apprenticeships funding was allotted to Apprenticeship providers to decide on the frameworks to offer employers, such as Health & Social Care/Hospitality, under the Apprenticeship Levy scheme, any employer with a staff bill of over £3 million per annum, will have to pay the Apprenticeship Levy and the employer will decide how to utilise any Apprenticeship funding and Training Providers will have to approach employers.

For businesses that pay less than £3 million per annum towards their staff bill, the current system will remain the same.

Apprenticeship Levy element	What is involved
Choosing a Training Provider	There are 2 different types of Apprenticeships to choose from: Apprenticeship standards: each standard covers a specific occupation and set out core skills, knowledge and behaviours an apprentice will need; they are developed by employer groups known as 'trailblazers' Apprenticeship frameworks: a series of work-related vocational and professional qualifications, with workplace and classroom-based training
Agree a price and payment schedule	The employer and training provider must then agree a total price for each apprenticeship, which includes the costs of training and assessment.
Pay for training and assessment with funds through your apprenticeship service account	Once an apprenticeship programme has been selected, monthly payments are sent to the Training Provider
Co-investment	When employers cannot afford to pay for training in a particular month, the UK Government will ask the employer to share the remaining cost of training and assessing for apprentices with the Government. This is called Co-Investment: • Employers will pay 10% of any outstanding balance for the month • The Government will pay the remaining 90% up to the funding band maximum • Any remainder (over the maximum), must be paid by the employer.



Case Study 1: MiddletonMurray

Profile

In 2002, CEO Angela Middleton, set up MiddletonMurray, which has now grown into a group of companies with branches employing 90 permanent staff, many temporary staff, freelance trainers and suppliers.

Mission:

To develop great careers for the next generation of employees and to build future-proof workforces for our SME clients

Vision:

To be the leading provider of workforce solutions for SMEs in London and Kent

Products/Services:

- Recruitment services to Employers
- Apprenticeships
- Training

Pre-Apprenticeships

Programmes available

Apprenticeship programmes are offered to young people aged 16 to 24. Level 2 and Level 3 qualifications are offered in:

- Business Administration
- Child Care
- Customer Service

Higher Apprenticeships are also offered at Level 4 and Level 5.

16 to 18 year olds must pass a Pre-Apprenticeship (Traineeship) programme before they can be assigned to an employer. The Pre-Apprenticeship will incorporate a work experience activity for 6 weeks.

Pre-Apprenticeship/Traineeship – 6-week programme

- Employability skills
- Life Plan 5-10 year plan
- Budgeting plan
- · Work Skills accreditation course



SME Engagement methods

MiddletonMurray utilises the Apprenticeship Training Agency (ATA) approach when working with SMEs, offering them the option of a certain level of flexibility on hosting Apprentice.

MiddletonMurray's uses a learner-led approach to engaging with new SMEs, based on learners' pre-apprenticeship programmes and their aspirations with regards sectors and employer types.

Marketing is especially important, in the recruitment of new SMEs:

- Campaigns
- Open days
- Social Media
- Cold calling

Each method of Employer engagement changes based on the type of sector, the Employer belongs to.

MiddletonMurray works closely through the National Apprenticeship Service, using its websites and referrals through the website to match suitable employers and learners.

MiddletonMurray also partners with key stakeholders, such as strategic Local Authority partners in Kent. Activities include:

- Guest speakers from large companies
- Referrals from the events are introduced to MiddletonMurray by the Local Authority

SME engagement

Many SMEs believe that they are unable to commit the time to appoint an Apprentice.

In order to address this, MiddletonMurrays' Employer Engagement Team:

- Ask employers about their day
- And the create a job role based on what they say, specifically what they do not have time to complete
- Employer Engagement Team then invites them in for an Open Day no obligation
- Employer Engagement Team focuses on sustainability where an employer has accepted one apprentice, they will often return for a second apprentice.

In-work support

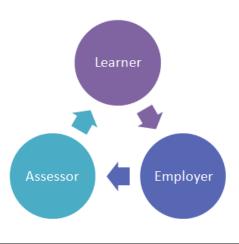
- Once an Apprentice starts employment, they receive in-work support, including fortnightly calls from their Assessor
- Employers also receive regular contact from their assigned Employer Engagement contact



MiddletonMurray - Apprenticeship Delivery Plan

Month 1					
Week1	Progression review				
Week 2	Work place visit assessment				
Week3	Remote session				
Week 4	Classroom session				
Month 2					
Week1	Remote session				
Week 2	Work place visit assessment				
Week3 Remote session					
Week 4	Veek 4 Classroom session				

MiddletonMurray - Apprenticeship Cycle





Case Study 2: CareerWise

Profile

CareerWise is a development consultancy organisation focusing on supporting young people, the unemployed, professionals and fellow Training Providers, Welfare to Work, Youth organisations and Employers throughout London to develop, grow and be aspirational.

Established in 2011, CareerWise was a small consultancy organisation that did occasional training, while supporting the delivery of partner organisations. In 2014, had 3 staff members and gradually the organisation received contracts.

- Apprenticeships
- Youth In Action Youth Exchange
- 19+ Loan schemes
- Skills Support for the Unemployed

Alongside these programmes, CareerWise also started to support staff in work, through progression projects and 24+ Apprenticeships.

Programmes available

Programmes and services CareerWise offer include:

- Apprenticeships
 - Customer Service
 - Health & Social Care
 - Child Care
 - Early Years Education
 - Leadership & Management
 - Hospitality
- Careers & Information, Advice & Guidance
- Pre-Apprenticeships
- In Work progression
- Unemployment support programmes

Learner engagement

According to CareerWise, many learners, especially young people wish to complete qualifications especially Apprenticeships that believe they either are not in the right sector or would not be able to prove their competencies. Such as a learner in a Customer Service role, may wish to complete an Apprenticeship in Team Leading or Management, however, they would not be able to achieve their qualification, because they are not carrying out any management or team leading activities.

Learners would not be able to prove competencies in these roles.

SME Engagement methods



Best practice when working with Employers

- Eligibility checks at sign-up (No Sole Traders/Liability insurance)
- Signing of Declaration
- Knowledge/Skills not necessary to hold set qualifications
- Employment skills-focused

Sales Teams

- Employer Engagement Team that recruit employers
- Match learners to employers
- CareerWise's Sales Team members all hold Assessor qualifications, to assist in their understanding of the qualification, the skills a learner needs to learn and also assist them in understating the role of the Assessor.
- Need to offer more to employers, especially in a competitive environment
- Build strong partnerships in the communities they serve ensures long term relationships

CareerWise's methods of delivering Apprenticeships

Peer Assessors – young people recruit young people. Also ensure engagement through peer-to-peer learning. The key focus of CareerWise's apprenticeship delivery includes:

Employers – Assessors – Learners

Awarding Bodies

Assessments

- Questions & Answers
- Witness Statements
- Assignments
- Individual Learning Plans

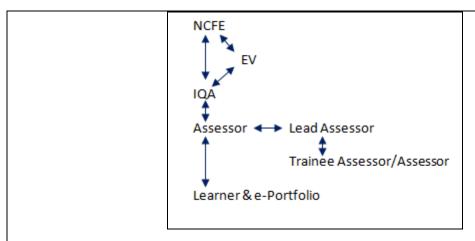
Assessors need to be:

- Competent
- Qualified
- Experience
- Flexible
- Ensure they have Timely completers (within a 12 month period), as CareerWise will lose its' final payment from the funder, if learners are not completed within 60 days after the 12th month

Best Practice

- Standardised Meetings
 - Monthly
 - Share practices
 - Identify Learner issues





CareerWise key stakeholders: Awarding Body Employers Unemployed

- Funders



Case Study 3: Fashion Enter

Profile

Fashion Enter is a not for profit, social enterprise, which strives to be a centre of excellence for sampling, grading, production and for learning and development of skills within the fashion and textiles industry.

FashionCapital.co.uk

<u>FashionCapital.co.uk</u> is the UK's leading portal for the fashion industry and is the sister company to Fashion Enter Ltd

Launched in 2001 the Fashion Capital site is a one stop online resource with a dedicated team of journalists, business advisors and industry experts to ensure users receive a unique insight into the world of fashion.

Production and Sampling

Fashion Enter has a <u>Factory</u> for large-scale production and a <u>Fashion Studio</u> for grading, sampling and small productions runs. Both units are Sedex approved and produce for leading retailers, retailers, designers and new business start-ups.

Fashion Technology Academy

The <u>Fashion Technology Academy</u> (FTA) is collaboration with Fashion Enter Ltd - sister company to FashionCapital.co.uk, Haringey Council, DWP and global retailer ASOS.com.

Opened in March 2015 the fully equipped FTA is an extension of the successful Stitching Academy and includes a range of qualifications at Levels 1 to 4, which cover the entire of the 'Garment life cycle' including Stitching, Production and Pattern Cutting. Fashion Enter are also one of the largest training providers of Apprenticeships at levels 3 and 4 within Apparel Manufacturing (fashion) working with employers such as ASOS.com, Marks & Spencer, River Island and House of Fraser.

The academy is the first apparel manufacturing training academy in the country to operate alongside a live factory and fashion studio ensuring that students gain exposure to real 'Best of British' manufacturing whilst training for their qualifications. The FTA has been created to train a new generation of skilled workers ensure that the UK apparel manufacturing sector continues to thrive.

Programmes available

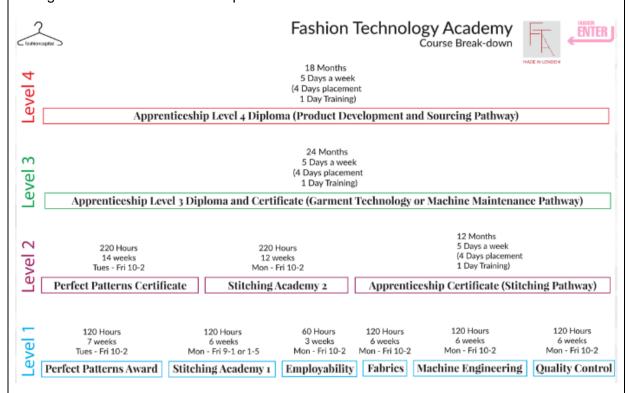
Apprenticeships

Fashion Enter is England's leading provider for the <u>Fashion and Textiles Apprenticeship</u> programme offering Level 2 Apparel Apprenticeship, Level 3 Diploma in Apparel Footwear, Leather or Production and Certificate in Apparel Manufacturing Technology, and Level 4 Technical Textiles – Product Sourcing and Development.

In 2013 Fashion Enter was awarded The Tick Mark of Excellence by Creative Skill set for its training standards provision and is now an accredited Showcase Centre through ABC



Awards due to its high standard of excellence attained in training at all levels. The Fashion and Textiles Apprenticeship programme is a unique combination of training and career specific work experience. The apprentice will be working with one employer for the entire course therefore providing an opportunity for both the employer and the individual to develop a long and sustainable relationship.



Business Mentoring

Business <u>mentoring</u> and support is an invaluable resource for both new business start-ups and established businesses looking to expand their label.

To ensure the successful implementation of all business functions there are many considerations and decisions that need to be reviewed from business strategy to initial design concept, product development, sourcing, production, finance, marketing, legal and those all important sales!

FashionCapital.co.uk has over 30 years experience in the industry and has developed an extensive network of key industry experts now available to support your business. The team of mentors have been carefully selected for their specialised areas of expertise.



Case Study 5: 15billionebp

Profile

Vision: To transform young futures by pioneering innovative careers work that is proven to transform the futures of young people by supporting them to meet the needs of the 21st Century employer.

What is an EBP: Education Business Partnerships (EBPs) are organisations that support the education, training and development of young people by linking businesses and their employees with schools and colleges. Previously, most EBPs were established within the local education authority structure and received government grants.

Who funds 15billion: funders include

- Local Authority CEIAG within CORE schools
- Schools/Colleges (WRL, Additional CEIAG, CU, Primary/Secondary, Additional boroughs)
- Corporate sponsorship
- ESF Cluster/Youth talent
- Erasmus+ (Euro i-VET, developing a qualification for Euro i-VET professions/teachers)

Where we work



About the area

- -10 local Authorities
- Diverse communities
- High levels of deprivation & unemployment
- Low levels of participation





Programmes available

Primary offer







Secondary offer









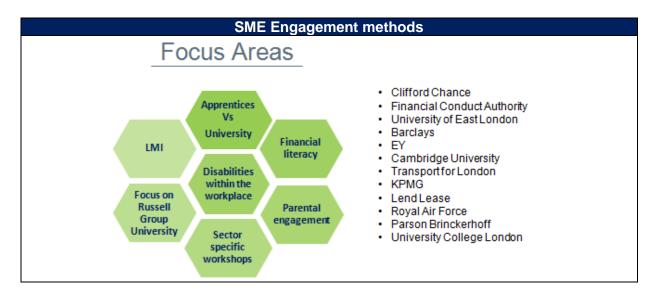
CAREERS CLUSTERS: "The Careers Cluster is a ESF/SFA funded contract, with the main aim being to help improve the careers provisions/offer within schools & colleges across Newham through working in partnership with businesses and universities"

The Careers Cluster in numbers



YOUTH TALENT programme: Supporting 18-24 years NEET (Not in employment, training or education) candidates into apprenticeships, traineeships or employment; Geographical Location/ Area of Delivery London North & East (10 Boroughs); and Other aspect of the project is an engagement service targeting employers to recruit young people into apprenticeships, traineeships and employment opportunities.







Modern techniques on lobbying, advocacy and partnerships in the Apprenticeship sector: how to effectively reach out to SMEs

Expert – Modern techniques on lobbying, advocacy and partnerships in the Apprenticeship sector: how to effectively reach out to SMEs

Jamie Stevenson, Director of Business Partnerships, South Thames College

Why is employer engagement important to colleges?

- To ensure our curriculum offer is fit for purpose to meet industry and stakeholder expectations
- To ensure our students gain economic prosperity and sustainable jobs after studying
- To ensure businesses have the skills they require in the short, medium and long term
- Training the next generation for jobs don't exist yet

Why engage with SMEs?

- 95% of London's business population
- Tend to be part of the local community
- Supportive of the local community
- Loval
- Committed
- They may grow and expand
- You can reach the decision maker

Partners & Stakeholders

- Apprentices success stories
- Employers
- Parents
- Members of Parliament
- Local authorities
- · Chambers of Commerce
- · Business networks
- · Institutions/professional bodies
- Job Centre Plus

Strategies to engage with SMEs

- Unique Selling Point (USP)
- · Keep it simple
- One stop shop
- Dedicated team point of contact
- Carry out a Organisational Training Needs Analysis (OTNA) consultative selling
- Deliver training to the owner/manager
- · Bring them into the college
- Walk the walk



Partnership strategies

- Joint events
- · Offering work experience
- Promoting job opportunities
- Promoting part time opportunities
- Recruiting from our own talent pool
- Pre-employment training
- Traineeship and Apprenticeship joint recruitment
- · Developing existing members of staff and succession planning
- Job fairs
- Mock interviews

Here to support you -Partnership strategies

- A one stop shop large enough to cover many different training needs
- Develop existing members of staff
- Attract new members of staff
- Help with local recruitment vacancy matching service
- We advertise and assess, you interview and select
- Also, recruit from a large and local talent pool access to nearly 18,000 students
- Try before you buy short courses, apprenticeships, work experience and work related learning

Apprenticeship strategies

- Recruit Apprentices for entry level jobs, with promotion opportunities
- Use higher/HE apprenticeships as part of a graduate scheme
- Use Apprenticeships for up-skilling and re-skilling (change in job role, management)
- Use Apprenticeships for succession planning
- New entry route into the business
- Alternative way of recruiting

The offer

- Dedicated Account manager, budget manager and assessor/trainer
- End to end recruitment, assessment and interview service
- Free support and guidance to ensure you take full advantage of apprenticeship opportunities and your levy
- A training and organisational needs analysis to identify and training requirements
- Develop an apprenticeship and training plan
- Deliver training and support to up skill both your existing staff and bring new recruits with talent into your organisation
- Deliver apprenticeship training, mentoring and coaching sessions to potential mentors and managers
- Access to our alumni talent pool
- Provision from level 1 to level 7
- Remove the red tape and burden

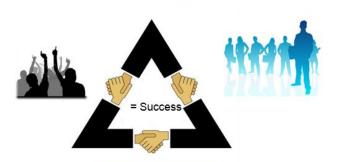


Benefits

- Grow your own
- Managers of the future
- Addresses skills gaps/succession planning
- Reduce staff turnover and recruitment costs
- Loyalty
- Increasing productivity and efficiency
- Fresh new ideas and ways of working
- Improving customer service and repeat business
- Return on investment

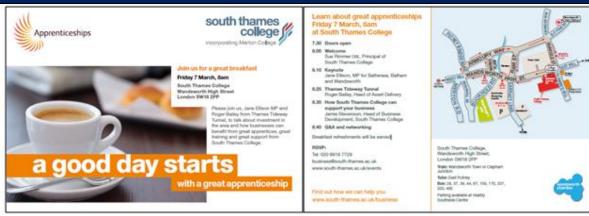
Virtuous Circle/Triangle

Virtuous Circle/Triangle





Business Breakfasts with SMEs



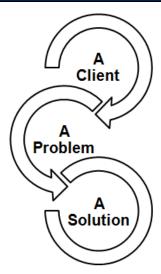
Case Studies

- http://www.tacnet.org.uk/home/511
- https://www.youtube.com/watch?v=kGdrxZIH7D8
- Started with 6 employers (SMEs)



- 14 Apprentices
- National coverage
- Recruiting over 500 Apprentices a year
- Over 40 employers in London
- · 3 Apprenticeship pathways

Example Case Study

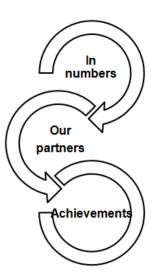


2010

Transport for London Framework requirement to take on apprentices

Forgotten art... No appropriate qualification No visible provision Insufficient numbers

A consortium is established A qualification is developed A college is appointed Apprentices are recruited



By 2014

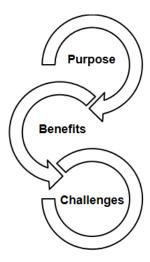
6 companies ⇒ over 50 companies 8 apprentices ⇒ 300 apprentices 1 college ⇒ 12 colleges

ICE, CIBSE, IET, IMechE, CIHT, Engineering Council National Apprenticeship Service Transport for London Pearson – Edexcel College network

Award winning
2 apprenticeship frameworks in place
2 in planning stage – others being discussed
600 apprentices in training
First apprentices have achieved EngTech and
TMICE following professional review.



Examples Case Study 2



Meet business need for highly skilled technicians Provide valued work based route to a career as a professional engineer

Increase number of technician apprenticeships across a range of engineering disciplines

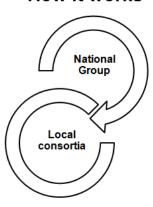
Employer led and responsive to industry needs Employers, large & small, have collective 'clout' to influence

- College curriculum content and quality
- Qualification development and revisions Single point of contact for PEIs, Government Agencies and Awarding Bodies Support and shared good practice

Perception of apprenticeships and engineering - a toxic \min

Lack of appropriate, well-informed and widely available careers advice and guidance Comparable data to measure achievements

How it works



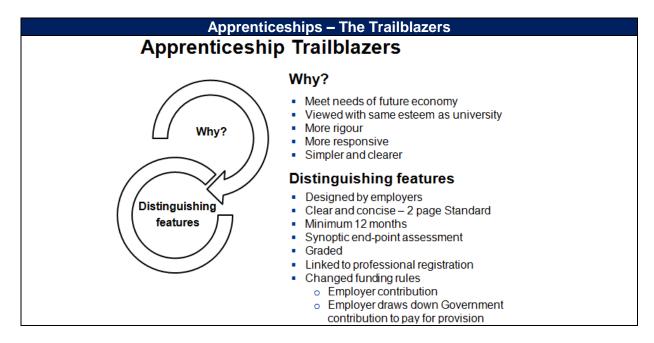
National Group

- Hold quarterly workshops to discuss and agree priorities for development and influence in line with TAC objectives
- Provide funds to cover the cost of resources to support the delivery of the business plan including a project manager

Local consortia

- Comprise companies, large and small, that have apprentices on Advanced Technician Apprenticeship Programmes in the region
- Provide the forum for training provider and companies to make sure that the programmes meet business need and offer the best quality experience for the apprentice.







Apprenticeship Training Agency (ATA)

The Apprenticeship Training Agency or ATA model is an alternative approach to the recruitment and employment of apprentices. Instead of the traditional Apprentice-Employer relationship, the ATA model offers Employers the opportunity to benefit from the extra staffing that an Apprentice can bring, without the final burden that often comes with the appointment.

The ATA model is specifically designed for those who can only afford to employ an apprentice for 2-3 days are week, which is below the 30 hours a week minimum of employing an Apprentice.

Unlike the traditional method of Apprenticeships, under the ATA model it is the Apprenticeship Training Agency that acts as the employer for the apprentice. The Apprenticeship Training Agency also matches the apprentice to a suitable employer.

The host employer pays the Apprenticeship Training Agency a fee for the apprentices' services, similar to a recruitment agency. This fee is based on the wage agreed between the host employer and the Apprenticeship Training Agency, in-line with the National Apprenticeship Minimum Wage and an ATA management fee.

Employer benefits include:

- Support with recruitment of Apprentices;
- The Apprenticeship Training Agency is responsible for wages, tax, National Insurance as well as the connected administration and performance management;
- The Apprenticeship Training Agency is responsible for the supervision of the apprentice during the Apprenticeship period;
- Links with an approved training provider, as well as ongoing support for the employer and the apprentice throughout the apprenticeship.

Often the Apprenticeship Training Agency is also the training provider who delivers the Apprenticeship qualification.

The ATA model also allows an apprentice to work with more than one employer, which is especially useful when one employment placement does not offer the activities to ensure an apprentice can to the work necessary to achieve their qualification.



ANNEX 1: Multi-Planning Review – Feedback Record



CareerWise Consultancy

Learner Name	•	Date	
Assessor Name		Location	
Course Title			

Planned	Planned Autivities			
Due Date	Assessor Initial & Date	Learner Initial & Date		



ANNEX 2: Multi-purpose Evidence Record – page 1

Date



Evidence Record

Learner Name

Purpose: to record learner evidence against a range of assessment methods

I	Accessor Name			Loc	ation		
I	Course Title						
	Assessment Method						
	Direct Observation		Learner's Pi	ians./	Records		
	Professional Discussion		Recognition	of P	for Learning		
	Reflective account		Other (pleas	se sta	ite below)		
	Expert Witness Evidence						
	Recording of Evidence				Unit	Accessment oriteria	



ANNEX 2: Multi-purpose Evidence Record – page 2



Purpose: to record learner evidence against a range of assessment methods

Recording of Evidence	•	Ur	nit	Assessment ortferia		
Learner signature		Date				
Assessor signature		Date				
Internal quality assura	noe (as appropriate)					
Name						
Signature		Date				



ANNEX 3: Contract of employment – Apprenticeship

Contract of Employment A. PURPOSE OF CONTRACT

This Contract sets out the rights and responsibilities relating to the Apprenticeship and the commitment to see the training through.

This forms the basis of a contract of employment between the participating persons or organisations.

B. EMPLOYER COMMITMENT

- To provide as far as is reasonably practical the experience, facilities and training necessary to achieve the training objectives specified in the Apprenticeships Plan.
- To pay the apprentice a minimum of £80.00 per week and to provide at least 16 hours of employment per week throughout the apprenticeship.
- To use all reasonable endeavours, with the assistance of the partners, to arrange employment elsewhere should the Apprenticeship be terminated due to redundancy.
- To use all reasonable endeavours, with the assistance of the partners, to arrange a training place for the Apprentice for the duration of the training with another organisation if the Apprenticeship is terminated due to redundancy.
- To undertake their legal and contractual responsibilities for the Health and Safety of the apprentice as detailed in the work place Health and Safety assessment form.

C. APPRENTICE COMMITMENT

- To work for the employer.
- To observe the employers terms and conditions of employment.
- In both work and training, to be diligent and punctual and to attend training, keep records and take tests to be determined by the employers in order to achieve the Apprenticeship Plan objectives.
- To behave in a responsible manner and to promote the employers best interests.
- To undertake their legal and contractual responsibilities for the Health and Safety of the apprentice as detailed in the work place Health and Safety assessment form.



D. APPRENTICE DETAILS

Name		
N.I. No	Date of Birth	1
Address		
E. EMPLOYER DETA	ILS	
Company Name		
Name of Contact		
Address		
Tel		
Having read the abouthem:	e document, we the undersigned agree to the terms conta	ained within
Signed	Date	
(organisation)		
Signed	Date	
(Apprentice)		



ANNEX 4: Training Needs Analysis – for employers

TRAINING NEEDS ANALYSIS COMPANY DETAILS EDRS Number Business Name: Reg address: Postcode: Website: Contact No: Borough: 7-11 months Less than 6 months Trading period: 12-23 months More than 24 months No of staff: 9 or less 10 to 49 50 to 249 More than 250 SME Status Declaration An SME (Small and Medium Sized Enterprise) is defined as a business that meets the following conditions: It employs fewer than 250 persons; Its annual turnover is below €50m (approximately £45m); Its balance sheet is below €43m (approximately £39m); Its business is not a subsidiary and for under the control of a larger non SME entity. For further guidance see below link to the EU's website on SME definition. http://ec.europa.eu/enterprise/policles/sme/facts-figures-analysis/sme-definition/index_en.htm Yes - my business meets the above definition of an SME No - my business does not meet the above definition of an SME Please note that we are unable to offer support on this programme if you do not meet the criteria for an SME CONTACT OF ACCOUNTABLE PERSON Email: Position: Tel Number: Employment status: Full Time [more than 30 hrs] Part Time [less than 30 hrs] Self Employed LEGAL STATUS OF BUSINESS Sole trader Public Limited Company Partnership Public Sector Organisation/Local Government Private Limited Company Voluntary/Community Sector/Not for Profit Organisation Non – independent company [see below] Receive 50% or more of your funds from a public sector source Non-independent Enterprises can still be eligible providing you can respond positively to one of the following three statements. If you cannot demonstrate A, B or C, the company is ineligible to receive ESF support as an SME. That the owning organisation meets all of the SME criteria i.e. employee numbers turnover and balance sheet The enterprise is held by public investment corporations, venture capital companies or institutional investors that DO NOT ПВ exercise control either jointly or individually If the capital is spread in such a way that it is not possible to identify by whom it is held and the enterprise declares it legitimately presumes it is not owned by one or more enterprise not fitting the SME criteria Please provide either Company Registration Number or Unique Tax Reference Number: Reg Number: Unique Tax Ref Number: ABOUT YOUR COMPANY Please select the sectors that best describe your organisation: Agriculture Professional services Textiles and clothing Utilities (gas, electric, water) Food drink and tobacco Distribution, hotels and so on Mining and extraction Metals and mineral products Engineering Other manufacturing Other services Construction Health and education Transport and Banking and business Chemicals munications Public administration and Other: (please state) defence

SFA/ESF Training Needs Analysis

[version 1b, issued 07/10/13]



What are the businesses goals and targets for the future?	
What are the current and future key challenges that the business faces?	
That are the durient and tuble key draininged that the business haves:	
How do you promote the business?	
What are your routes to market – how do you sell and who are your customers?	
,,	
How do you develop new products/services?	
How do you measure – costs, efficiency, customer satisfaction and quality?	
Are your employees proficient in ICT – networks, internet, website, email, MS Office?	
	an organisational chart?
What is the structure of the business? How many departments exist? Can you provide/draw	an organizational critici.
What is the structure of the business? How many departments exist? Can you provide/draw	or organization or this.
What is the structure of the business? How many departments exist? Can you provide/draw	er i dei des messere en de les c
What is the structure of the business? How many departments exist? Can you provide/draw	er organisation of the s.
What is the structure of the business? How many departments exist? Can you provide draw	and the state of t
What is the structure of the business? How many departments exist? Can you provide draw	
What is the structure of the business? How many departments exist? Can you provide/draw	
What is the structure of the business? How many departments exist? Can you provide/draw	
What is the structure of the business? How many departments exist? Can you provide idraw	
What is the structure of the business? How many departments exist? Can you provide idraw	
What is the structure of the business? How many departments exist? Can you provide draw	
What is the structure of the business? How many departments exist? Can you provide draw	
HR POLICIES AND PROCEDURES Do employees have job descriptions and contracts of employment? Job description All So	me None
HR POLICIES AND PROCEDURES Do employees have job descriptions and contracts of employment? Job description All So Employment contracts All So	
HR POLICIES AND PROCEDURES Do employees have job descriptions and contracts of employment? Job description All So Employment contracts Annual appraisals.	me None
HR POLICIES AND PROCEDURES Do employees have job descriptions and contracts of employment? Job description Employment contracts All So Annual appraisals Are they up-to-date? Yes No	me None
HR POLICIES AND PROCEDURES Do employees have job descriptions and contracts of employment? Job description Employment contracts All So Annual appraisals Are they up-to-date? Do you have a training plan? Yes No	me None
HR POLICIES AND PROCEDURES Do employees have job descriptions and contracts of employment? Job description Employment contracts Annual appraisals Are they up-to-date? Do you have a training plan?	me None
HR POLICIES AND PROCEDURES Do employees have job descriptions and contracts of employment? Job description Employment contracts Annual appraisals Are they up-to-date? Do you have a training plan? Is there any statutory or industry/ sector regulatory training requirements? Do you have a Health & Safety policy? Yes No	me None
HR POLICIES AND PROCEDURES Do employees have job descriptions and contracts of employment? Job description Employment contracts All So Annual appraisals Are they up-to-date? Do you have a training plan? Is there any statutory or industryl sector regulatory training requirements? Do you have a training statutory or industryl sector regulatory training requirements?	me None

[version 1b, issued 07/10/13]



TRAINING AND DEVELOPMENT			
Is your organisation currently undertaking any training or development?	Yes	N	0
If yes, who is the training being delivered by?			
How close is your current workforce to meeting any regulatory training targets?	%		
Details of current training taking place (in-house or externally delivered)			
Do you have any further training and development planned in the next 6 – 12 months?	Yes	N	
If yes, can you provide some details as to what training/development is required and if this	s is planned for in-h	ouse or e	externally delivered?
What are the main business issues [organisation needs] which may have a training solution. Things to consider. Are the teams competent in their current job roles, is there any skills g	on? jap, are teams prep	ared for t	the future, are there any
team-wide training needs? 1.			
2.			
3.			
4.			
TRAINING NEEDS			
TRAINING NEEDS		Po	tential number of
Qualifications	Type or Level	sta	off
Bespoke elements		eta 8ta	tential number of
DEVELOPMENT PLAN			
			RESPONSIBLE
ACTION	TARGET	DATE	PERSONS

SFA/ESF Training Needs Analysis

[version 1b, issued 07/10/13]



EMPLOYER	R DECLA	RATION				
						ments. The action plan or
this form will Signed:	l be used	by the training provide	r to determine appropria	ite qualifications/units fo Date:	r our identified staff me	embers.
Name:				Position within firm:		
PROVIDER	DECLAR	RATION				
			Needs Analysis with this	ornanication		
	at i nave v	completed the maining	recus Arialysis with this			
Signed:				Date:		
Name:				Provider:		
STATE AID	RULES	[De MINIMIS]				
state aid. W is being pro 2 and 5 whi	here ESF vided to t ch provid	activity is supporting in the individual and there e support to individuals	ndividuals to improve the are no direct benefits to in employment there ma	eir employability and hel r enterprises. However f ay be state ald implicatio	p them move closer to for those elements of th ons because their empi	and 4 will not constitute the labour market the aid he programme in Priorities loyers are receiving lations this may constitute
	icluding E					O euros in aid (any public requirement to notify it to
public match	n funding	to an enterprise given	inimis regulation are me under the terms of the d ed to keep detailed reco	e minimis block exempti	on does not breach the	
S6	ector (but prohibits	not to road haulage op the cumulation of de m	ion to marketing and pro erations for the acquisit inimis with other block ea om €100,000 to €200,00	on of road freight transp xempted or notified aid s	ort vehicles). schemes for the same	
	ns using t	the de minimis rules <u>mu</u>	ust put in place a monito	· · · · · · · · · · · · · · · · · · ·		
		nterprises receiving sup ived in the last three year		to identify all other source	ces of support (either in	cash or in kind) that they
			ald is involved, to ensure it is breached, the aid ma			
F a g t	three-year rolling period. If the limit is breached, the aid may have to be reduced or refused to ensure the limit is not breached. The BIS (Department for Business, innovations and Skillis) State Aid Branch advises writing to each recipient in the following terms: "The assistance for Skillis Support for the Workforce constitutes State Aid as defined under Articles 87 and 88 of the Treaty of Rome and is being granted as 'de minimis' aid under Commission Regulation EC/1998/2006. European Commission rules prohibit any undertaking from receiving more than #200,000 euros 'de minimis' aid over a rolling three-year period. Any 'de minimis' aid granted over the #200,000 limit may be subject to repayment with interest. If you have received any 'de minimis' aid over the last three years (from any source) you should inform us immediately with details of the dates and amounts of aid received. Furthermore, information on this aid must be supplied to any other public authority or agency asking for information on 'de minimis' aid for the next three years."					
	as such	rely on individual enterp	n principle they are diffic offses being able to ident			they are not project y have received support
I declare th		ount of De Minimis aid	received by the company 2013	over the last three fisca 2014	l years is: 2015	TOTAL
						0.00
	at, to the	best of my knowledge,	the information provided may result in this enterpri			t I understand that failure
Signed:				Date:		
Name:				Position within firm:		
B47: 55						
		N ACT 1998				
			ganisations and Departm poses, to inform careers			r Work & Pensions

[version 1b, issued 07/10/13]

SFA/ESF Training Needs Analysis



	SKILLS AUDIT							
	Staff Name	Age	Job Title	Hours Worked	Highest Prior Attainment	Possible Training Needs	Action(s)	
1				16 - 19 hours 20 + hours				
2				16 - 19 hours 20 + hours				
3				16 - 19 hours 20 + hours				
4				16 - 19 hours 20 + hours				
5				16 - 19 hours 20 + hours				
6				16 - 19 hours 20 + hours				
7				16 - 19 hours 20 + hours				
8				15 - 19 hours 20 + hours				
9				16 - 19 hours 20 + hours				
10				16 - 19 hours 20 + hours				
11				16 - 19 hours 20 + hours				
12				16 - 19 hours 20 + hours				

EMPLOYER DECLARATION								
I confirm that the above named staff members are in employment with [piease write your organisations name here]								
Signed:		Date:						
Name:	-	Position within firm:		-				
				-				
SFA/ESF Training Needs Analysis (version 1b, issued 07/10/13) 5								



ANNEX 5: Mathematics Initial Assessment Level 1



Maths

Initial Assessment

L1

Name:

Date:







Nun	nber				
1.	Look at the follow completing the w			he value of the en	nboldened digit, b
	a. 687, 456		elght		
	b. 822,800		elght		
	c. 8 000 000		elght		
	d. 457 898		elght		
	e. 399 458		elght		
2.	Put these temper	ratures in orde	er from coldes	t to warmest.	
	- 10°C	3°C	-1°C	- 4°C	0°C
	coldest				warmest

3.	Lee ordered 200 boxes of computer disks but only 126 boxes were delivered. H	low many
	haves were missing?	

Put these fractions in order from smallest to largest.

5. How much would I earn if I worked 30 hours at £6.53 an hour?



© Petrik, Lie 1008





Measures, Shape and Space

MSS L1

.

 Study the following page from a furniture catalogue. Steve and Lisa need to buy a table, 4 chairs and a settee but only have a budget of £650, identify which pieces of furniture they can afford.



2. Add the 12 hour clock time, complete with am or pm, in the boxes under the clocks





For S	kills	Ý						Skills	Builder	Initial Assessments
3.	What is	the are	a of my	lawn if it	measur	es 6m b	y 5.2m?	,	a)	
4.	if I want	to put a	fence a	around a	all 4 side	s my la	wn, wha	tlength	of fendir	ng do I need to buy?
									L	10-14-14-14-14-14-14-14-14-14-14-14-14-14-
S. Aher	study t	he folio	wing ci	hart sho	wing m	ileage t	etweer	differe	nt town	s In the UK.
421	STOR.	inghar	**							
529	113	Card								
71	357	465	1	tee						
131	290	398	62	1	burgh					
152	286	394	84	45	Glaso	wog				
387	137	251	318	255	275	Hull				
118	446	553	134	162	178	444	Inver	ness		
345	93	201	281	214	210	95	370	Man	cheste	r
244	208	323	175	122	159	148	274	147	New	castle
343	132	246	279	191	208	41	367	70	90	York
549	118	150	481	412	406	216	573	201	288	208 London

How much further is it from Aberdeen to London than it is from Manchester to York?







Level 1 Handling Data

Study the following charts about ideal weights and compare the information given.

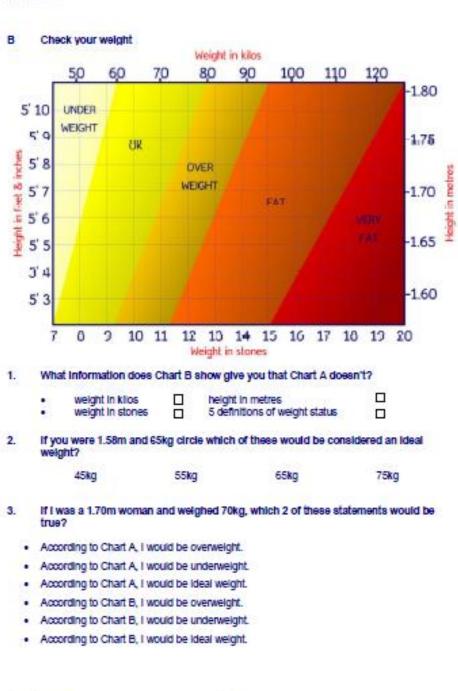
A Ideal weight for height

Ideal Weight for Height						
Height		N	1en	Woman		
Feet & Inches	Metres	Kg	lbs	Kg	lbs	
5' 2"	1.58	51 - 64	112 - 141	46 - 59	101 - 130	
5' 2.5"	1.60	52 - 65	114 - 143	48 - 61	105 - 134	
5' 3.5"	1.62	53 - 66	116 - 145	49 - 62	108 - 136	
5' 4.5"	1.64	54 - 67	119 - 147	50 - 64	110 - 141	
5' 5"	1.66	55 - 69	121 - 152	51 - 65	112 - 143	
5' 6"	1.68	56 - 71	123 - 156	52 - 66	114 - 145	
5' 6.5"	1.70	58 - 73	127 - 161	53 - 67	117 - 147	
5' 7.5"	1.72	59 - 74	130 - 163	55 - 69	121 - 152	
5' 8.5"	1.74	60 - 75	132 - 165	56 - 70	123 - 154	
5' 9"	1.76	62 - 77	136 - 169	58 - 72	128 - 158	
5' 10"	1.78	64 - 79	141 - 174	59 - 74	130 - 163	

0 rwoki, uu took 5







Control of the Contro

© Personal Law Scott





Choose one of the following ratios to show how likely these events are to happen.

1 in 4		1 in 12	
	certainty		1 ln 2

a.	that a tossed coin will land on heads	
b.	that I will die one day	
C.	that a person's birthday will be in April	
d.	that a card picked from a pack will be a diamond	



ANNEX 6: English Initial Assessment Level 1



English

Initial Assessment

Level 1

Name:

Date:







Level 1

Reading

The recruits are having to learn about their new working environment. The extracts below are from a poster displayed in all areas of the building.

Read the following carefully.

Keep your work area tidy
Do not leave trailing wires on the floor
Clean up any spillages or report them for cleaning
Food and drink to be consumed only in the canteen
Report any loose wires
Do not overload shelves

- 1. Tick which of these you think is the poster's overall purpose.
 - a. cleanliness;
 - b. tidiness;
 - c. electricity;
 - d. health and safety;
 - e. eating and drinking

Another poster says:

"We have a No Smoking Policy. External Designated Smoking Areas Provided."

- 2. What does this mean to you? Tick your answer.
 - a. The organisation does not allow smoking inside or outside the building.
 - Smoking is allowed anywhere.
 - Smoking is allowed on the premises anywhere outside the building.
 - Smoking is only allowed outside in special specified areas.
 - e. Smokers will not be employed.

SkillsBuilder y





On the back of every door in the building is an 'in Case of Fire' poster. It reads:

If the fire alarm sounds:

- > Stop work immediately
- If not in your normal work area, do not go back to it or stop to collect personal belongings but
- > Walk to nearest Fire Exit (do not run)
- Never use the lift
- Vacate the building
- > Go to Fire Assembly Point to rear of Car Park
- Give your name to the Fire Marshall
- > Inform Marshall of anyone you think may still be in the building
- > Walt at Assembly Point until given further instructions by Marshall

On the students' first day the fire alarm sounds. Sue is in the canteen waiting for Harpreet. James is in the Smoking Area outside. Jake is on the stairs going to look for James. Harpreet is in the Ladies' Washroom, near the cloakroom where she has her locker.

3. What should Sue do?

- a. Look for Harpreet and tell her about the alarm;
- b. Walt for Harpreet to find her in the canteen;
- c. Walk to nearest Fire Exit and get out of building;
- d. Run to cloakroom for her belongings before leaving the building.

SkillsBuilder)

© Pertirity Law 2018



F	orSkills*	SkillsBuilder Initial Assessment
4.	What should James do?	
	a. Stay outside where he is	
	b. Go to Fire Assembly Point	
	c. Rush back in building and go up t	the stairs looking for Jake
	d. Pop back into Reception on groun	nd floor to find out if it is a practice
5.	What should Jake do?	
	a. Run downstairs as fast as possible	le
	b. Exit and go to Smoking Area look	ing for James
	c. Go back upstairs to where he was	s working
	d. Continue walking downstairs and	go to Fire Assembly Point
6.		ds, "Vacate the building". If you wanted hese words or phrases would be most
	Empty out of	
	Empty out of	
	Take a vacation from	

SkillsBuilder y





7. Rearrange these words to ma			sensible new ir	nstruction	on.	
	999.	alerted	brigade		The	
	should	ringing	fire	by	be	

The office manager adds a new instruction to the 'in Case of Fire' poster.

SkillsBuilder y





Level 1 Punctuation

Jacey has received this flyer through her letter box advertising a new window cleaning round. It is full of punctuation mistakes and omissions. Can you put it right?

BJ Windows

Do you have a window cleaner

If not, why not give me a call im cheap and reliable its getting difficult for me to take on many more house's now so why dont you give me a call
Ring me today and III get back to you asap
077903060771





Level 1 Grammar and Composition

1	while	although	80	If
down again, please make sure you explain this is the thir happened this week! 2. It is now lilegal to smoke in public buildings	because	when	since	
not smoke in the office! 3. Government recommendations are that we should eat 5 vegetables a day			gain, piease make su	down ag
vegetables a day many p difficult. Insert the correct form of the missing verb.	please do	ublic buildings	-	
difficult. Insert the correct form of the missing verb.	•			
	eople find this quite	many		
We going to go to town yester		sing verb.	тесt form of the mis	sert the con
,,,	rday.	going to go to town yes		. We
When I going to be able to visit you?		joing to be able to visit yo	19	. When

'SkillsBuilder)* O Particle Lie SOLE





Level 1 Spelling

Decide which are the correct, red, underlined words to fit into the spaces.

Delete the wrong words.

a. "Thank you for giving up <u>yourlyou're</u> time to help with the cubs' party. Unfortunately, <u>they're/their/there</u> aren't enough sandwiches to go round please would you go and make some <u>more/moor</u>? Could you also <u>cheque/check</u> we have enough buns <u>two/to/too</u>. If not, we're going to have to find out <u>where/were/we're</u> the nearest shop is so you can go and get some before <u>its/it's</u> closed. Do you <u>no/know</u> what time that is likely to be? I do hope we're not going to be too late! <u>Hear/Here</u> you are, you'll need some money to <u>buy/by/bye</u> them with."

SkillsBuilder)*



ANNEX 7: 15billion Work Week Annual Report 2015/2016





WORK WEEK
ANNUAL REPORT
2015 / 2016

TRANSFORMING YOUNG FUTURES

Building ambition at a young age is crudal to success in later life. Work Week is a week-long interactive programme that fills the need to raise aspirations and understanding of working life at foundation stages, Key Stage 1 and Key Stage 2 across East London.



WORK WEEK SPONSORS

15billion-ebp would like to thank our Work Week funders:











CONTENTS

Vision	2
Delivery	2
Learning Objectives	2
Progress	2
Work Week in Numbers 2015/16	3
School Feedback	3
Business Feedback	5
What the Future Holds	6
Annex A - Work Week Schools	7
Annex B - Summary of Activities at Work Week Businesses 2015/16	8

CONTACT US

Nina Staebler

T: 0208 536 8318

E: Nina Staebler@15billionebp.org



VISION

Work Week provides inspirational, interactive and high-quality learning for primary school children about the world of work and raises awareness of the possibilities and diversity in working life. Work Week is a fundamental part of 15 billion-ebp's primary offer alongside Children's University⁸, which raises aspirations, attainment and participation in primary schools across East London.

DELIVERY

Work Week is a comprehensive work-related-learning programme for primary schools. 15billion-ebp have designed age appropriate lesson plans & PowerPoints for classroom delivery, interactive visits to workplaces and career focussed dassroom sessions led by business volunteers. All children in the school take part in activities during Work Week from 3-11 years old. Work Week is commissioned by schools and is part funded by KPMG, Clifford Chance, Crossrail and Tate & Lyle Sugars to ensure it remains affordable to schools.

LEARNING OBJECTIVES

The key learning objectives of Work Week are to:

- Develop pupils' work-related vocabulary
- · Increase pupils' understanding of different jobs
- Develop pupils' team work skills
- Develop pupils' financial capability
- · Develop pupils' enterprise and problem solving skills
- Develop pupils' awareness and understanding of working life.
- . Demonstrate the links between learning in school and success in the world of work

"Children had a real insight into work." Deputy Head, Henry Green Primary School

PROGRESS

Work Week has been highly popular among schools and businesses alike. High demand for Work Week from primary schools has enabled us to grow the programme ahead of schedule and we have increased the number of schools by 325% since we launched it in Newham schools in 2013/14 (See Annex A). The programme has exceeded all of our initial forecasts and expectations. Our original 2015/16 target was to deliver the programme in 8 schools, however due to high demand we delivered Work Week in 17 schools in 2015/16.

At our current operating level we are close to reaching capacity to offer the programme in 18 schools which we aim to deliver in 2016/17. Work Week now covers 3 East London boroughs; Newham, Barking & Dagenham, Waltham Forest and there are schools on the waiting list for further places. Business participation in Work Week has also increased by 112.5% since we launched the programme in 2013/14 and this year 68 businesses supported the programme.

As part of Work Week we have also developed a programme aimed at supporting unemployed parents from participating schools. In 2015/16 'Route to Work' supported over 200 parents through a variety of ways including careers advice, work experience, job training and signposting.

^{*} www.childrensuniversity.co.uk



WORK WEEK IN NUMBERS 2015/16

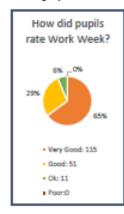
- · Approximately 9,700 pupils, aged 3 to 11, participated in Work Week
- 17 primary schools took part in Work Week [see Annex A]
- 325% increase in number of schools since 2013/14
- 68 businesses supported Work Week [see Annex B]
- 112.5% increase in business support since 2013/14
- 370 business volunteers led classroom sessions

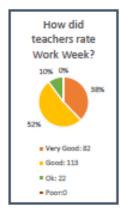
169 visits to workplaces were carried out

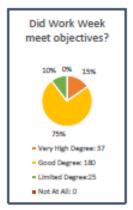
"The programme was extremely well run." Corporate Responsibility Manager, KPMG

SCHOOL FEEDBACK

Feedback from schools has been overwhelmingly positive. Senior management and teachers have stated that the programme raises aspirations, provides children with a unique insight into working life, breaks down stereotypes about working and provides a fun and enjoyable experience for pupils and teachers. Both pupils and teachers were highly positive in their appraisal of Work Week with the vast majority rating it Very Good or Good. Equally the majority of teachers stated that Work Week met learning objectives.







WHAT SCHOOLS TOLD US:

"Lesson plans were very organised and easy to follow. The resources were practical and visual which in turn allowed children to access the lessons." Asma Azhar, Dersingham Primary School, Sept 2015

"The whole week has been incredibly well organised. The staff and pupils have all been very positive about their experiences. The week has helped to raise aspirations."

Jane Tripp, Deputy Head, Southwood Primary School, Oct 2015



"The fact that members of staff and pupils are asking if we could do Work Week again speaks for itself: It has been an extremely positive week..."

Georgette Smalldridge, Deputy Head, Beam Primary School, Oct 2015

"Communication prior to Work Week was excellent... The week was well organised and ran very smoothly... The children got a lot from the visits and the visitors we had in. This was a very successful aspect of the week."

Sian Boutalbi, Deputy Head, Plaistow Primary School, Nov 2015

"Well organised, as usual, with comprehensive and detailed planning provided and good resources."

Sheila Symes, School Coordinator, Keir Hardie Primary School, Nov 2015

"The children really enjoyed the out of school trips and had a real insight into work. Several children commented about what they want to do when they are older... it was very well organised from start to finish and ran very smoothly."

Matt Murphy, Deputy Head, Henry Green Primary School, Dec 2015

"I liked that the children had the opportunity to explore different occupations daily. I thought the PowerPoint presentations worked well and the children enjoyed taking part."

Lauren Boulter, Ravenscroft Primary School, Jan 2016

"Work Week is a great initiative and created a real buzz within our school. Children enjoyed the visits and input from volunteers... Employability workshop was very well organised and supportive."

Bal Kettory, Assistant Head, North Beckton Primary, Jan 2016

"We have really enjoyed participating in Work Week! It was very well resourced and organised. The children and staff loved it!"

Ama Ospanin, Assistant Head, Carpenters Primary School, Feb 2016

"Very well organised—both prior and during Work Week...Nice range of activities available for children to take part in and excellent visitors and visits." Rebecca Eva, Assistant Head, Grange Primary School, March 2016

"The quality of lesson plans and PowerPoints were very good as were the trips.

The children really enjoyed the week and the range of trips, lessons and visitors."

Jo Green, School Co-ordinator, Central Park Primary School, March 2016

"Thank you for all your hard work. You did an amazing job which in return made my job a lot easier.... I've thoroughly enjoyed [Work Week] as I know the teachers and the children have... The volunteers were inspirational and the children wanted to know more about their jobs and roles and we're still asking questions after they'd finished the session!"

Manpreet Chhabra, Deputy Head, Avenue Primary School, Apr 2016



An extremely positive experience for all involved. Well organised. The workshop leaders were professional engaging and friendly. All the visits and visitors were immensely enjoyed by the children... The feedback from both teachers and pupils was extremely positive. Thank you! 15billion-ebp were professional, committed and flexible enabling everyone to access Work Week..."

Barbara Lo Guidice, Assistant Head, Monega Primary School, May 2016

"It was a fantastic week. Staff and pupils really enjoyed it and learned lots throughout the week. Thank you to you for organising it so well and for attending so many of the sessions. Look forward to working with you again next year."

Shabana Khan, Headteacher, Calverton Primary School, June 2016

"Thank you very much for making it such a success."

Anita Kumar, Deputy Head, Winsor Primary School, June 2016

BUSINESS FEEDBACK

OVERVIEW:

A total of 68 businesses supported Work Week in 2015/16. Businesses ranged in size from SME's to multinational corporates and supported the programme in a number of ways including funding, hosting workplace visits and sourcing volunteers to lead sessions in schools (see Annex B).

15billion-ebp arranged 169 Workplace Visits in 2015/16. Visit content was created in partnership with businesses and gave children an interactive and age appropriate experience of work in different sectors. 15billion-ebp recruited and trained 370 volunteers to come into schools to lead interactive sessions that gave children an insight into the world of work. Thank you to each and every one of them!

Businesses were overwhelmingly positive in their assessment of the programme stating that the programme was worthwhile, well organised and rewarding for their staff. They saw the merit in enabling learning about working life earlier and were keen to continue to support Work Week.

QUOTES FROM BUSINESSES:

We thoroughly enjoyed welcoming younger students into our offices, their enthusiasm and excitement was unparalleled! The programme was extremely well run from 15 billion and most sessions were over-subscribed with KPMG volunteers on account of the positive feedback the programme received. Keep up the good work!

Frances Gallagher, KPMG

The Work Week programme is an outstanding addition to the school curriculum. We enjoyed the opportunity to be involved on the project. We enjoyed talking to the children about the world of work, and allowing the children to engage outside their normal routine. The children were very engaged throughout and enjoyed the sessions. Excellent work!

Lucy Sabia, Docklands Light Railway

The children and staff were fantastic and extremely well behaved.

Maddie Hucks, John Lewis

٠,



The team really loved meeting the children so we're really pleased to hear that they found it valuable and an insight they wouldn't normally have.

Charlotte Reichwald, Creature of London

"I really enjoyed the experience, the children were so engaging and it was so well organised, it was a real treat away from my day job."

Shena Caine, Bardays

"The kids were great and I think we all got something out of it."

Jackie Connolly, Newham Council

"A very worthwhile and satisfying experience and so glad that we were able to participate"

Charmain Thomas, Morgan Stanley

"I was really impressed with the year 6 pupils, their ideas and presentations were exceptional"

Rapinder Kaur, Crossrail

WHAT THE FUTURE HOLDS

We are excited to be able to offer the programme to a further school in the 2016/17 academic year. As a small charitable organisation with limited resources we have reached our operational capacity to deliver Work Week in 18 primary schools. Our vision for the future is to increase our capacity and business links to be able to offer Work Week to a larger number of schools to ensure that primary school children across East London have access to high-quality learning about the world of work. Further business support in the form of funding, offering workplace visits and recruiting volunteers is crucial to be able to reach our future objectives and meet demand for the programme.







ANNEX A

Work Week Schools

2013/14 (4 schools - original target 4 schools)

School Name	Borough	Number of children on roll*
Carpenters	Newham	463
Gallions	Newham	635
Keir Hardie	Newham	461
Ravenscroft	Newham	565
		Total: 2,124

2014/15 (10 schools - original target 7 schools)

School Name	Borough	Number of children on roll*
Calverton	Newham	402
Carpenters	Newham	463
Dersingham	Newham	668
Drew	Newham	418
Gallions	Newham	635
Grange	Newham	241
Keir Hardie	Newham	461
New City	Newham	608
Ravenscroft	Newham	565
Winsor	Newham	603
		Total: 4,823

2015/16 (17 schools - original target 8 schools)

School Name	Borough	Number of children on roll*
Avenue	Newham	876
Beam County	Barking & Dagenham	629
Calverton	Newham	402
Carpenters	Newham	463
Central Park	Newham	951
Dersingham	Newham	668
Grange	Newham	241
Henry Green	Barking & Dagenham	463
Keir Hardie	Newham	461
Mayville	Waltham Forest	455
Monega	Newham	705
New City	Newham	608
North Beckton	Newham	584
Plaistow	Newham	467
Ravenscroft	Newham	565
Southwood	Barking & Dagenham	364
Winsor	Newham	603
		Total: 9,705

figures based on 2014/15 scademic year, actual figures for 2013/14 and 2015/16 may vary. Sourced from GOV.UK https://www.compare-school-performance.service.gov.uk/find-e-school-in-england



ANNEX B

Summary of Activities at Work Week Businesses 2015/16

Business	Summary of activities at workplace/ in school
Abbey Leisure Centre	- Budgeting activity
7-2-27	Customer service activity
	- Healthy eating activity
Asda Bediton	Children planted herbs and tasted fruits
	 Learned about where food comes from
	 Had a chance to go on the tills
Ballymore	 Recruited volunteers to lead sessions in schools
Bank of England Museum	 Viewed exhibits and interactive displays
	 Watched and participated in a presentation and
	workshop about the history of money
Barclays Romford Branch	Customer service activity
'	 Budgeting activity using a monthly wage
	 Writing and depositing cheques
Barking Fire Station	Fire safety talk
	 Children sat in the fire engine, sprayed the hose
	and asked firemen questions
Barts NHS Trust	 Children learnt about the many different roles in
	the NHS
BBMV	 Recruited volunteers to lead sessions in schools
Berwin Leighton Paisner	 Role played making business calls
_	- Budgeting activity
	 Interviewed staff
Billingsgate Market	 Children learnt how the market operates
	 Volunteer brought different seafood and fish for
	the children to look at and touch
	 Children peal and taste prawns
Bouygues	 Recruited volunteers to lead sessions in schools
Broadway Theatre	 Children shown how to use lighting and sound
	equipment
	 Front of house activity
	- Tour of the building
Cats Protection	Children learned about working with and
	protecting animals
	Children had a look at different animal props
Clifford Chance	Use telephones to book meeting rooms
	 Interview activity / tour of the building
	Budgeting and catering activity
Creature of London	Budgeting activity for a TV advert
l	Creating a poster for a product
	- Interviewing staff
Crossreil	Recruited volunteers to lead sessions in schools
Dagenham Farm	Volunteer explained about different plants and
	gardening
I	Children had a look at gardening props and planted seeds.
Danishan Kin Station	planted seeds
Dagenham Fire Station	- Fire safety talk
I	Children sat in the fire engine, sprayed the hose and asked frames as a fire.
Danashan Library	and asked firemen questions - Children made a book display
Dagenham Library	Children made a book display Check in/out books
	Crieck In/out books



DLR	 Volunteer discussed different jobs on the DLR
	and how to stay safe on trains
Dogs Trust	Volunteer talked about working with animals and
Cogs II use	brought her dog Fudge for the children to meet
Dragados Sisk	Recruited volunteers to lead sessions in schools
East Ham Fire Station	Fire safety talk
East Ham Fire Station	Children sat in the fire engine, sprayed the hose
	and asked firemen questions
East London Garden Society	Volunteer talked about different plants and
	gardening - Showed different gardening props
	Showed different gardening props Planted seeds with the children
Emirates Experience	Cabin crew activity
Emirates experience	Learn about jobs in aviation
	Had a look around the exhibition
Epping Forest	Children learnt about wildlife in the park and jobs
epping rorest	
Henry des	outside - Children had a tour around the kitchen
Harvester	Children had a tour around the kitchen Participated in a blindfolded food taste test
HMCPSI	Recruited volunteers to lead sessions in schools
HMRC	 Recruited volunteers to lead sessions in schools
Holiday Inn Express Stratford	Café activity learning to serve customers
	 Learnt how to check guest in/out
	Children made up a hotel room
House Mill	Children had a tour of the old mill
	- Care budgeting activity
	Advertising poster activity
Jenkins Lane Recycle Centre	- Sorted recycled items
	- Made recycled jewellery
Jerram Faulks	Recruited volunteers to lead sessions in schools
John Lewis Westfield Stratford	Participated in biscuit decorating
	 Had a tour of the shop and dressed the
	mannequin
Keepmoat	 Recruited volunteers to lead sessions in schools
KPMG	- Budgeting activity
	Children made business phone calls
	Had a tour of KPMG and interviewed staff
Laing O'Rourke	 Recruited volunteers to lead sessions in schools
Las Iguanas Westfield Stratford	Customer service role play
	- Budgeting activity
	Children had the chance to make fruit salad
LBN Newham	 Recruited volunteers to lead sessions in schools
Lee Tunnel	 Recruited volunteers to lead sessions in schools
Leyton Orient Football Club	Tour of Leyton Orient Football Club and
	introduced to different jobs behind the scenes
	- Take part in coaching activity
London City Airport	Customer service activity
	Marketing activity
London Metropolitan Police	 Recruited volunteers to lead sessions in schools
Manor Park Library	Made a book display
	- Check in/out books
Morgan Stanley	 Recruited volunteers to lead sessions in schools
	•



Museum of London Docklands	Children took part in Pounds and Pence
	presentation learning about money
	- Tour of museum
Neilcott	 Recruited volunteers to lead sessions in schools
NewVic College	 Recruited volunteers to lead sessions in schools
Pizza Express Canary Wharf	 Discussed history of Pizza Express
	 Make their own pizzas
Pizza Express Romford	 Discussed history of Pizza Express
	- Made their own pizzas
Pizza Express Theatre Square	 Discussed history of Pizza Express
	- Made their own pizzas
Pizza Express Walthamstow	Discussed history of Pizza Express
The copies were an area	- Made their own pizzas
Pizza Express Westfield Stratford	Discussed history of Pizza Express
Pizza Express Westirela Strationa	Made their own pizzas
Plaistow Fire Station	Fire safety talk
Flastow Fire Station	Children sat in the fire engine, sprayed the hose
	and asked firemen questions
Plaistow Library	Made a book display
Plaistow Library	
	- Check in/out books
Royal National Lifeboat Institute	 Volunteer showed images and tools/uniform
	used by lifeboat crew about their work and water
	safety
Siemens Crystal	 Children had a tour of the Crystal looking at
	sustainable technology and playing games
	 Looked into recycling and made crafts from
	recycled material
Statestreet	 Recruited volunteers to lead sessions in schools
Stratford Fire Station	Fire safety talk
	 Children sat in the fire engine, sprayed the hose
	and asked firemen questions
Stratford Picture house	 Introduction to jobs at the cinema
	 Invited to watch a film screening
Tando	Recruited volunteers to lead sessions in schools
Tate & Lyle Sugars	Children had a tour around the factory
	Participated in a branding activity
Tesco Gallions Reach Extra	Children had a tour of the shop
rescu dallions Reach extra	Children had a tour or the shop Had a go at the tills
To Continuo	
The Brokerage	 Recruited volunteers to lead sessions in schools
Toby Carvery	 Discussed history of Toby Cervery
	 Children had a tour of the kitchen
	- Blindfolded food taste test
UEL	 Recruited volunteers to lead sessions in schools
Wates Construction	 Recruited volunteers to lead sessions in schools
Willmott Dixon	 Children had a look at different building tools
	 Allow children to try on safety gear and do a
	construction related role play activity



ANNEX 8: FASHION ENTER Apprenticeships Qualifications Example

Apprenticeship	Level 3
Course title	Advanced Apprenticeship Level 3 Diploma and
	Certificate (Garment Technology or Machine
	Maintenance pathway)
Location	The Factory
Course days & hours	5 Days a week (4 days work placement, 1 day training)
Course length	24 Months
Contents & Structure	The FTA currently offers Apprenticeships in Apparel at level 3 and level 4. The level 3 apprenticeship is a 13 unit course covering pre-production, production and the post production within fashion manufacturing.
	You will learn about legislation and how this impacts on the garments being produced, what quality is and how this impacts on design, production and sales, fibres and fabrics, production processes, manufacturing techniques, specification, market research and participate in a comp shop. Optional units include production planning, making a garment and anatomical and flat measuring. You will have access to an on-site Best of British Factory and Fashion Studio where you will see garments in production, participate in practical activities as well as having seminars by current industry professionals. We also have trips to museums and to London Fashion Week.
Certificate Units	Mandatory Units
	 Health, safety and security at work Maintaining the work area for manufacturing sewn products Maintain the quality of production working with textiles, leather and materials Investigate markets, materials and styles Create and maintain technical documents and records in garment construction
	Optional
	 Assess customer requirements and take measurements Plan apparel production schedule Complete garment to customer specification
Diploma Units	Units
	 Managing health and safety and employment rights and responsibilities within the apparel, footwear or leather industry



	 Managing quality standards within apparel, footwear or leather production Managing own working relationships within the apparel, footwear or leather production Managing own working relationships within the apparel, footwear or leather production Manufacturing techniques within apparel production Materials used in the manufacture of apparel Production management within the apparel, footwear or leather industry
Entry Requirements	 You must be 16 years old or older. You should not be in full - time education. You should be a British citizen, if not proof that you are entitled to state funding (e.g. proof of citizen of an EEA member state, proof of indefinite leave to remain etc). SOME employers request 5 C grade GCSE's



ANNEX 9: Introduction to the British education system

Taken from the Just Landed website
https://www.justlanded.co.uk/english/United-Kingdom/UK-Guide/Education/Introduction

British schools have a mixed reputation: while the quality of state education varies widely, universities and other higher education institutions have an excellent international reputation and educate tens of thousands of foreign students a year from all corners of the globe.

Full-time education is compulsory in the UK for all children between the ages of 5 (4 in Northern Ireland) and 16, including the children of foreign nationals permanently or temporarily resident in the UK for a year or longer. No fees are payable in state schools, which are attended by over 90 per cent of pupils.

The rest attend one of the 3,200 private fee-paying schools, which include American, international and foreign schools. A large majority of pupils stay on at school after the age of 16 or go on to higher education, but a study in 2012 showed a drop of almost 32,000 students staying in education post-16. Currently, in 2013, young people in Year 11 (England) and Year 12 (Northern Ireland) are entitled to leave compulsory education at the end of the school year in which they reach 16. However, from 2015, all young people in England will have to either be in school or on an approved training scheme until they are 18.

Most state schools (primary and secondary) are co-educational (mixed) day schools, with the exception of a few secondary schools that accept boarders. Private schools include day and boarding schools and comprise of single-sex and coeducational institutions. Admission to a state school for foreign children is dependent on the type and duration of the residence permit granted to their parents. Your choice of state and private schools varies considerably depending on where you live.

Stages of education

England:

- Infant schools (Ages: 4+ to 7)
- Junior schools (Ages: 7+ to 11)
- Primary schools (Ages: 4+ to 11)
- Middle schools (Ages: 4 12, 4 13, 8 12, 9 12, 9 13, 10 13, 10 14)
- Secondary/High Schools (Ages: generally 11 -16 or 11 18)
- Studio schools: for students aged 14 19 who require an education based on the world of work which promotes employability and citizenship
- Sixth form colleges (Ages: 16 18)
- State boarding schools: most of these accommodate those in the secondary/high school age ranges, but two offer primary provision as well (Ages: 7-18, 4-16)



- Special schools: for children with more complex and long term special educational needs. Age ranges vary, and children enrolling in special schools must have a 'Statement'.
- Academies: these are state schools funded directly by central government. They offer provision for any or several age ranges and accommodate for special needs.
- Free schools: result of a demand for better education in the local area and are established upon the approval of the Secretary of State for Education with funding from central government

The age ranges in the English education system are becoming more varied, with some academies now proposing an all through education from the first year of statutory education to the age of 18. Furthermore, some schools in different phases of education are now federated, meaning they remain separate but are managed under one overall structure.

Scotland:

- Primary (Ages: 4.5 12)
- Secondary (Ages: 12 16+, 12 18)
- Special (age ranges vary)

Wales:

More or less identical to the system in England, except there are no middle schools and there is one state boarding school.

Northern Ireland:

- Primary (Ages: 4+ to 11)
- Post-primary (Ages: 11 16, 11 18)
- Special (age ranges vary)

Nursery & pre-school in the UK

Attendance at a nursery school or kindergarten for children under five isn't compulsory. All children must start compulsory schooling in the term following their fifth birthday. A government scheme introduced in 1998 makes provision for part-time, 'early years' education for four-year olds from the term following their fourth birthday.

Children are guaranteed three two-and-a-half hour sessions a week at a registered play scheme or school of the parents' choice, which is one of the lowest provisions of nursery education in Europe (in Belgium and France 95 per cent of children attend a nursery school). Children from three to five years old may be catered for in local state nursery schools, in nursery schools attached to primary schools or registered play schemes.

However, the provision of state nursery schools by LEAs isn't mandatory, although LEAs must ensure that there are places at play schemes if there aren't enough state nursery schools. Admission to nursery education is usually on a first-come, first-served basis. Nursery schools have no catchment area and you can apply to any number of schools, although you must register your child for entry as soon as possible. One advantage of



putting your child down for entry at a state nursery school attached to a primary school is that you're usually ensured your child has a place at the primary school later.

The cost of private nursery school varies. Around 6 years ago, it ranged from £50 a week or £400 a term, but it can now cost up to £15,000 a year. Average childcare costs are around £100 short term (25 hours). Some schools allow you to choose a number of morning or afternoon sessions. School hours vary, but may be from 9am to noon (morning session) and 12.15pm to 3.15pm (afternoon session).

Children who attend nursery school all day usually require a packed lunch (a mid-morning snack and drink may be provided by the school). There are over 800 nursery schools in the UK using the world-famous Montessori method of teaching.

If you're unable to get your child accepted by a state-aided nursery school, you must pay for him to attend a private pre-school playgroup. These usually cost from £2.50 to £4 a session. Many playgroups accept children from age two, but stipulate that they must be toilet trained. Informal play facilities are provided by private nursery schools and playgroups, or may be organised by parents and voluntary bodies such as the Pre-School Learning Alliance (www.pre-school.org.uk), which provides places for some 800,000 under fives. To find out where the nursery schools and playgroups are in your area, get in touch with Childcare Link (0800–096 0296).

Children attend between two and five weekly sessions of two and a half hours a day on average. Parents pay a fee each term and are encouraged to help in the running of the group. A playgroup doesn't generally provide education (just educational games) for under fives, although research has shown that children who attend play school are generally brighter and usually progress at a much faster rate than those who don't.

Nursery school is highly recommended, particularly if a child or its parents aren't of English mother tongue. After one or two years in nursery school, a child is integrated into the local community and is well prepared for primary school (particularly if English isn't spoken at home). A number of books are available for parents who wish to help their young children learn at home, which most educationalists agree gives children a flying start at school.

Primary school in the UK

Primary education in the UK begins at five years and in state schools is almost always coeducational (mixed boys and girls). Primary school consists mainly of first or infant schools for children aged five to seven (or eight), middle or junior schools for those aged 7 to 11 (or 8 to 12) and combined first and middle schools for both age groups.

In addition, first schools in some parts of England cater for children aged from five to eight, nine or ten, and are the first stage of a three-tier school system: first, middle and secondary. Some primary schools also provide nursery classes for children aged five.

LEAs must provide a primary school place at the start of the term following a child's fifth birthday, although some admit children earlier. If a child attends a nursery class at a primary school, he usually moves up to the infants' class at the same school, although it isn't compulsory. Entry to a primary school isn't automatic and parents must apply to the head for a place.



The transition in the other UK countries can be seen in the table in the 'Introduction' section.

In a few areas, children may take the 11-plus examination, which determines whether they go on to a grammar or high school, or to a secondary modern school.

Secondary school in Britain

Secondary schools are for children from 11 or 12 to 16 and for those who choose to stay on at school until age 18 (called 'sixth formers'). Most state secondary schools are coeducational, although there are many single-sex schools in Northern Ireland. Students are streamed in some secondary schools for academic subjects. The main types of secondary schools are as follows:

- **Middle schools** Although regarded as secondary schools, middle schools take children aged 8 or 9 who move on to senior comprehensive schools at 12 or 14.
- Comprehensive Schools Admission is made without reference to ability or aptitude. Comprehensive schools provide a full range of courses for all levels of ability, from first to sixth year (from ages 11 to 18, although some cater for 11 to 16-year-olds only) and usually take students from the local catchment area. In some counties, all secondary schools are comprehensive.
- Secondary Modern Schools Provide a general education with a practical bias for 11 to 16-year-olds who fail to gain acceptance at a grammar or high school. Like comprehensive schools, secondary modern schools cater for students from the local area.
- **Secondary Intermediate** Northern Ireland only. Equivalent to a comprehensive school.
- **Secondary Grammar Schools** Have a selective intake and provide an academic course for pupils aged from 11 to 16 or 18 years.
- **Studio schools**: for students aged 14 19 who require an education based on the world of work which promotes employability and citizenship
- **Academies** these are state schools funded directly by central government. They offer provision for any or several age ranges and accommodate for special needs.
- **High Schools** Are provided in some areas for those who pass their 11-plus exam, but aren't accepted at a grammar school.
- **Sixth Form Colleges** Schools where 16-year-olds (e.g. from secondary modern schools) study for two years for GCE A-levels. It also takes students from comprehensive schools catering for 11 to 16-year-olds.
- **Technical Schools** Provide an integrated vocational education (academic and technical) for students aged from 14 to 18. Schools take part in the Technical and Vocational Education Institute (TVEI) scheme, funded by the Manpower Services Commission (MSC).
- City Technology Colleges Specialise in technological and scientific courses for children aged 11 to 18 (see below). City Technology Colleges are usually located in deprived parts of the UK.

Comprehensive schools are usually divided into five or seven year groups, with the first year having the youngest children, e.g. 11-year-olds. At the age of 16, students can take GCSE examinations or leave school without taking any exams.



After taking their GCSEs, students can usually stay on at school for the sixth form (or transfer to a 6th form college) and spend a further two or three years studying for their A-level examinations, usually in order to qualify for a place at a university. They can also retake or take extra GCSEs or study for the BTech or GNVQ (General National Vocational Qualification) exams at a 6th form college. Around 40 per cent of all students stay on at secondary school to take A-levels.

The average pupil: teacher ratio in most state secondary schools is around 22, although class sizes are over 30 in some schools. Teaching time is from 22 to 26 hours in secondary schools, but may be increased to boost exam results.

City technology colleges are state-aided, independent of LEAs, and are a recent innovation in state education for 11 to 18-year-olds. Their aim is to widen the choice of secondary education in disadvantaged urban areas and to teach a broad curriculum with an emphasis on science, technology, business understanding and arts technologies. Although initially received with hostility and scepticism by the educational establishment, technology colleges have proved a huge success.

State or private school

One of the most important decisions facing newcomers to the UK is whether to send their children to a state or private school. In some areas, state schools equal the best private schools, while in others (particularly in neglected inner city areas) they lack resources and may achieve poor results. In general, girls achieve much better results than boys and immigrant children (e.g. from Asia) often do particularly well. The UK's education system has had a bad press in recent years and, according to many surveys, is falling behind the leading countries, particularly in mathematics (maths) and science.

Many parents prefer to send their children to a private school, often making financial sacrifices to do so. Not so many years ago, private education was the preserve of the children of the nobility and the rich, although today around half of the parents of private school pupils were themselves educated at state schools. There has been a sharp increase in the number of children attending private schools in recent years, owing to the increasing affluence of the middle classes.

There's no legal obligation for parents in the UK to send their children to school, and they may educate them themselves or employ private tutors. This can be referred to as 'home schooling', but the legal term in England is 'education otherwise than at school'. Parents educating their children at home don't require a teaching qualification, although they must satisfy the local education authority in that the child is receiving full-time education appropriate to his or her age, abilities and aptitudes (they check and may test your child). Expat parents considering this possibility are advised to consult organisations such as 'Education Otherwise' for information about this option and its implications.